Minutes Special Committee of the Whole #23-04 Wednesday, April 19th, 2023 12pm Council Chambers and Microsoft Teams

Present:

Frank Pope

Mayor

Pascal Audet

Deputy Mayor

Alexis Peachey

Councillor- Chair

Kelly McCoy

Councillor

Trevor Smith

Councillor

Dave Wever

Councillor

Staff:

Cathy Clarke

Senior Administrative Officer

Alex Millette

Recreation Manager

Kayla Turner

Governance and Community Engagement Manager

Regrets:

Kacee Hunter

Councillor (Duty Travel)

Gallery:

Chris Chivers - Microsoft Teams

1. Call to Order 12:00PM

2. Declaration of Conflict of Interest

None noted.

3. Review and Adoption of Agenda

- All in favor.
- 4. Delegation

5. Topics

- 1. Definition of Types of meetings held by Council
- 2. Financial Role of Council:
 - Planning and Budgeting
 - Revenue and Expenditure Management
 - Reporting and Oversight
- 3. Advocacy:
 - Review of NWTAC Resolutions
 - Cost of living impact on Town of Norman Wells and residents

- Attraction and retention of skilled workers for Norman Wells
- Infrastructure Funding Climate Change Impacts
- 4. Council Committee Status:
 - Council Roles/Responsibilities as committee chairs
 - Staff Expectations as support to committees
 - Council's fiduciary responsibility
 - How to maximize the role of our committees as advisory committees
 - Council's working groups IE: Cultural Center
 - Economic Development Conference
- 5. Proclamation Policy for Council Discussion
- Body Camera / Dash Camera Policy
- 7. Speed Limits within Municipal Boundaries
 - Specifically, Canol Drive Residential Area
- 8. Seasonal Chain Off Area for tire chains.
- 9. Ongoing research for alternative service delivery models in all areas:
 - Daycare Provision Models
 - Food Security Models
 - Municipal Best Practices
 - Sustainable Business Models
 - Climate Change Impacts on Municipalities
- 10. Capital Budget Discussion
- 11. Letter from Norman Wells Chamber of Commerce- Discussion
- 12. Petition-Discussion
- See notes from Councillor Peachey attached.
- Councillor Wever:
 - How to have better relationships and better connection with the region.
 - What we (Sahtu) mean to each other.
 - o Sahtu voice- leverage power.
 - Start looking at grants, grant sharing and collaboration (join forces).
 - o Review funding for Sahtu region as a whole and work together.
 - Look at what we can offer other communities; roadworks, drainage project, showcase new brand. Use as a marketing strategy for the Sahtu.
- Goals include:
 - o Communities working together.
 - "Collective 5", "S5".
 - working together to make the region stronger.
- Councillor Wever suggested a regional committee that could be online and facilitated by Norman Wells. The conference could be the committee's AGM.
- Councillor Peachey noted the conference could serve as a memo of understanding between the 5 Sahtu Communities to discuss shared issues and how to overcome them.
- Councillor Smith noted that the biggest thing is getting everyone to work together as that will
 make it easier to advocate for things such as an all season road.
- Councillor Audet noted that it is important to attend meetings in person in surrounding communities to discuss common interests of the region. He suggested day trips for meetings to the other communities would be valuable.
- Councillor McCoy suggested applying what was learned from the branding process to see each community's strengths.

- Conference topics; partnerships, fund development gaps, collaboration, communication, leadership, cost of living, driver training (Class 1-3), potential for Aurora College Campus.
- Timeline:
 - o Meet with community leadership end of summer 2023.
 - o Attend community events (staff to reach out and look at schedules).
- Staff component:
 - o working group with council. SAO to chair and report through council representatives.
 - Prepare packages to take to community meetings.
 - o Working group members: Councillor Audet, Mayor Pope, Cathy (SAO/Chair), Alex.
- Councillor Audet suggested including Imperial Oil to give as history of their operations and their
 accomplishments as they have been here for 100+ years and continue to help grow the
 economy. Plan to set up a meeting with Imperial Oil as 100 years in the region is a huge
 milestone.
- Staff to develop list of stakeholders to contact.

The meeting was adjourned at 12:58PM.

Frank Pope, Mayor

Cathy Clarke, SAO

For discussion:

We have funding for this project which we can access into March 2024.

- 1. What are Council's expected outcomes, realistic goals for this conference?
- 2. This will require a staff resource investment as well as the financial. Staff will require the following:
 - Solid planning that fits with existing work/holiday schedules
 - A working committee that has the ability to "get it done" expediently.
 - Clear chain of command going forward
- 3. How do you ensure that this is not a "one off".
- 4. Who do you wish to communicate/advocate with subsequent to the conference?

SAHTU REGION'S 1ST ECONOMIC DEVELOPMENT CONFERENCE

UNITY "FORMING PATHS TO CREATING A BRIGHTER FUTURE"

GOAL: BRING TOGETHER THE SAHTU COMMUNITIES TO DISCUSS IDEAS, TRENDS, HURDLES, AND NEW STRATEGIES RELATED TO IMPROVEMENT OR BETTERMENT OF THE INDIVIDUAL COMMUNITIES AND THE STRENGTHENING OF THE PARTNERSHIPS THROUGHOUT THE SAHTU REGION.

TOPICS FOR ROUNDTABLES:

SUSTAINABLE AND SELF-SUFFICIENT ECONOMIES

- Clean growth and development
- Limit dependence on southern cities
- Develop small scale operations
- Expansion of tourism industry
- Natural resource development
- Local trade economy within the Sahtu Region

ACCESSIBILITY

- Remoteness opportunities and challenges
- Improve self-sufficiency
- Improve accessibility
- Reduce constraints
- Grow local options for goods and services
- Develop diversity, inclusion, and equality for a stronger community

HOUSING

- Long term housing quality
- Vacancy issues
- Supports for a variety of different sized families and socio-economic backgrounds
- Materials come from the south

- Development timelines (limited/expensive options)

INFRASTRUCTURE

- Roads: within and between communities
- Water and waste management
- Landfill and the environmental impact on the future of the community
- Regional or local recreation facilities

FUNDING SOURCES/GAPS

- GNWT and Federal funding programs
- Accessible by all communities (challenges to access)
- Accessible by all communities and land corporations; exception Town of Norman Wells
- How to combine different funding to achieve goals

TRADES AND EDUCATION

- What trades are needed in the communities
- How do you grow individual trades
- Regional partnership with GNWT to strengthen education in trades within sahtu

PARTNERSHIPS

- Support other communities with their projects in resources, funding, and knowledge.
- Combine funding opportunities to build regional network for transportation and housing
- Create a regional housing initiative that supports all 5 governments and the 7 land corps to expand housing for all communities

KEYNOTE SPEAKERS:

CAN SPEAK ON SPECIFIC TOPICS LISTED ABOVE

MOTIVATIONAL/INSPIRING

SPEAK TO THE IMPORTANCE OF VARYING METHODS OF BUSINESS (REMOTENESS/INTERNET)
THE IMPORTANCE OF DIVERSITY AND INCLUSION WITHIN AN ORGANIZATION
SUGGESTION: CHIEF CLARENCE LOUIE, CHIEF OF THE OSOYOOS INDIAN BAND AND AUTHOR OF
REZ RULES

COMMUNITY PRESENTATIONS

EACH COMMUNITY PRESENTS THE STATE OF THEIR ECONOMY

- TOUCH ON THE TOPICS LISTED ABOVE FOR THE ROUNDTABLES
- GIVE ANECDOTAL ABOUT A PROBLEM THAT WAS SEEN AND THE SOLUTION THAT WAS CREATED TO SOLVE IT.
- HOPES FOR THE FUTURE IN THE NEXT 5, 10 AND 20 YEARS.

WHO SHOULD BE INVITED TO HAVE A SEAT AT THE ROUNDTABLE DISCUSSIONS

- CHIEF, MAYOR, AND COUNCIL MEMBERS FROM ALL 5 COMMUNITIES
- ALL SEVEN (7) LAND CORPORATION PRESIDENTS OR REPRESENTATIVE
- REPRESENTATIVE FROM THE SAHTU SECRETARIAT

WHO SHOULD BE INVITED TO ATTEND THE CONFERENCE

- GNWT REPRESENTATIVE: HOUSING, INFRASTRUCTURE, EDUCATION, AND FUNDING
- MACA MINISTER OR REPRESENTATIVE
- NORMAN WELLS CHAMBER OF COMMERCE
- ALL BUSINESSES AND ORGANIZATIONS WITHIN THE SAHTU REGION

KEY THINGS NEEDED TO BE DEALT WITH IMMEDIATELY

- FACILITATORS FOR ROUNDTABLE DISCUSSIONS
- DATE OF CONFERENCE
- WORKING GROUP AND WHO IS ON IT
- CATERING
- ACCOMODATIONS
- KEYNOTE SPEAKERS
- SAVE THE DATE NOTICES
- INVITATION TO ALL COMMUNITY GOVERNMENTS TO ATTEND AND PRESENT
- INVITE TO ALL LAND CORPS
- INVITE TO SSI
- INVITE TO THE BUSINESSES AND ORGANIZATIONS
- INVITE REGION ARTISTS FOR A SHOWCASE (HOST SILENT AUCTION DURING IT)
- AGENDA DRAFT

DRAFT AGENDA FOR A THREE-DAY CONFERENCE (DOESN'T INCLUDE EVENING EVENTS)

DAY 1:

730AM BREAKFAST

9AM WELCOME

915 KEYNOTE SPEAKER OR PRESENTATION – SUSTAINABLE ECONOMIES

10AM BREAK

1015 ROUNDTABLE TOPIC DISCUSSION

1115 BREAK

1130 1ST COMMUNITY PRESENTATION

NOON LUNCH

1PM 2ND COMMUNITY PRESENTATION

130PM KEYNOTE SPEAKER OR PRESENTATION - ACCESSIBILITY

215PM BREAK

230PAM ROUNDTABLE TOPIC DISCUSSION

330PM BREAK

415PM MOTIVATIONAL KEYNOTE SPEAKER

DAY 2:

730AM BREAKFAST

9AM KEYNOTE SPEAKER OR PRESENTATION - HOUSING

945AM BREAK

10AM ROUNDTABLE TOPIC DISCUSSION

11AM BREAK

1115 3RD COMMUNITY PRESENTATION

1145 LUNCH

1245 4TH COMMUNITY PRESENTATION

115PM BREAK

130PM KEYNOTE SPEAKER OR PRESENTATION - INFRASTRUCTURE

215PM BREAK

230PM ROUNDTABLE TOPIC DISCUSSION

330PM BREAK

345PM 5TH COMMUNITY PRESENTATION

415PM MOTIVATIONAL KEYNOTE SPEAKER

DAY3:

730AM BREAKFAST

9AM KEYNOTE SPEAKER OR PRESENTATION – TRADES/EDUCATION

945AM BREAK

10AM ROUNDTABLE TOPIC DISCUSSION

11AM MOTIVATIONAL KEYNOTE SPEAKER

NOON LUNCH

1PM PRESENTATION OF FUNDING SOURCES AND GAPS

145PM BREAK

2PM ROUNDTABLE TOPIC DISCUSSION - FUNDING AND PARTNERSHIP

3PM BREAK

330PM WRAP UP - WHAT DID WE HEAR/LEARN/ KEY TAKE AWAYS