Town of Norman Wells Financial Statements December 31, 2021

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#### **Management's Responsibility**

To the Members of Council of the Town of Norman Wells:

The accompanying financial statements of the Town of Norman Wells are the responsibility of management and have been approved by the Mayor and Council.

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian Public Sector Accounting Standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting, systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Town's external auditors.

MNP LLP is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

April 13, 2022

e-Signed by Cathy Clarke 2022-05-18 19:15:55:55 GMT

Senior Administrative Officer







To the Members of Town of Norman Wells:

#### **Qualified Opinion**

We have audited the financial statements of Town of Norman Wells (the "Town"), which comprise the statement of financial position as at December 31, 2021, and the statements of operations and accumulated surplus, changes in net financial assets, cash flows and the related schedules for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Town as at December 31, 2021, and the results of its operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Qualified Opinion**

As discussed in Note 8 to the financial statements, the Town was not able to provide reasonable support for estimates on the future reclamation costs associated with both the solid waste landfill and the quarry. We were unable to satisfy ourselves concerning the reclamation liabilities of \$2,231,340 (2020 - \$2,231,340) by alternative means. Therefore, we were not able to determine whether any adjustments might be necessary to restoration liabilities, total liabilities, net financial assets, expenses, and excess (deficiency) of revenue over expenses for the years-ended December 31, 2021 and 2020, and accumulated surplus as at January 1 and December 31, 2021 and 2020.

As discussed in Note 5 to the financial statements, inventory consists of crushed gravel. In the prior year, it could not be confirmed whether the inventory count included all stockpiles held as at year-end, and satisfaction concerning the amount of inventory at year-end was not possible by alternative means. Further, the Town was unable to provide satisfactory audit evidence regarding the inventory valuation of \$1,099,209 and satisfaction concerning valuation was not possible by alternative means. Therefore, we were not able to determine whether any adjustments might be necessary to inventory, and non-financial assets for the year-ended December 31, 2020, expenses, and excess (deficiency) of revenue over expenses for the year-ended December 31, 2020 and accumulated surplus as at December 31, 2020.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements



Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
  error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
  sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,
  forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based
  on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that
  may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a
  material uncertainty exists, we are required to draw attention in our auditor's report to the related
  disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our
  conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future
  events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
  activities within the Town to express an opinion on the financial statements. We are responsible for the
  direction, supervision and performance of the group audit. We remain solely responsible for our audit
  opinion.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Grande Prairie, Alberta

April 13, 2022

MNPLLP

Chartered Professional Accountants



#### Statement of Financial Position

For the year ended December 31, 2021

| \$14<br>\$26                                      | 2021       | 2020<br>(restated -<br>Note 19) |
|---|------------|---------------------------------|
| Financial assets                                  |            | 140(8 13)                       |
| Cash and cash equivalents                         | 865,357    | 2,052,426                       |
| Restricted deposits (Note 3)                      | 8,051,092  | 6,235,025                       |
| Accounts receivable (Note 4)                      | 1,392,036  | 2,255,043                       |
| Total financial assets                            | 10,308,485 | 10,542,494                      |
| Financial liabilities                             |            |                                 |
| Accounts payable and accrued liabilities (Note 6) | 1,711,243  | 1,477,749                       |
| Deferred revenue (Note 7)                         | 3,900,710  | 5,149,474                       |
| Land restoration liability (Note 8)               | 2,231,340  | 2,231,340                       |
| Total financial liabilities                       | 7,843,293  | 8,858,563                       |
| Net financial assets                              | 2,465,192  | 1,683,931                       |
| Commitments and contingencies (Note 10)           |            |                                 |
| Non-financial assets                              |            |                                 |
| Tangible capital assets (Note 9) (Schedule 13)    | 29,792,882 | 29.082.404                      |
| Prepaid expenses                                  | 429,930    | 164,817                         |
| Inventory (Note 5)                                | 1,834,276  | 1,099,210                       |
| Total πon-financial assets                        | 32,057,089 | 30,346,431                      |
| Accumulated surplus (Note 11) (Schedule 1)        | 34,522,281 | 32,030,362                      |

Approved on behalf of Council

Mayor

Alexis Peacher.

## **Town of Norman Wells**Statement of Operations and Accumulated Surplus

|   | Schedules | 2021                                  | 2021        | 2020<br>(restated - |
|---|-----------|---------------------------------------|-------------|---------------------|
|   |           | Budget                                |             | Note 19             |
| Revenue                                     |           |                                       |             |                     |
| Government transfers (Note 12)              |           | 2,333,897                             | 5,707,757   | 5,247,865           |
| Property taxes                              | 2         | 3,624,655                             | 3,592,980   | 3,628,406           |
| Water and sewer customer charges            | 3         | 1,351,220                             | 1,212,267   | 1,163,450           |
| Garbage fees                                | 8         | 106,349                               | 130,220     | 113,121             |
| Quarry sales                                | 9         | 372,623                               | 310,863     | 289,840             |
| Other revenue                               | 11        | 423,185                               | 291,092     | 283,876             |
| Deferred revenue opening (Note 7)           |           |                                       | 5,149,474   | 4,218,442           |
| Deferred revenue closing (Note 7)           |           |                                       | (3,900,710) | (5,149,474          |
| Total revenue                               |           | 8,211,929                             | 12,493,942  | 9,795,526           |
| Expenses                                    |           |                                       |             |                     |
| General Government Services                 | 2         | 1,878,756                             | 1,883,545   | 2,133,094           |
| Water and Sewage Services                   | 3         | 2,409,040                             | 3,231,828   | 3,035,263           |
| Protective Services                         | 4         | 506,097                               | 556,566     | 541,842             |
| Transportation and Public Works Services    | 5         | 1,218,375                             | 1,930,188   | 1,839,562           |
| Recreation Services                         | 6         | 995,918                               | 1,415,857   | 1,160,417           |
| Land Development and Administration         | 7         | 47,241                                | 178,460     | 245,613             |
| Environmental and Public Health Services    | 8         | 379,000                               | 289,584     | 182,283             |
| Quarry Operations                           | 9         | 136,500                               | 235,650     | 683,527             |
| Contract Services                           | 10        | •                                     | 280,345     | 245,444             |
| Total expenses                              | 12        | 7,570,927                             | 10,002,021  | 10,067,047          |
| Excess (deficiency) of revenue over expense | es        | 641,002                               | 2,491,921   | (271,520)           |
| Accumulated surplus, beginning of year as   |           | · · · · · · · · · · · · · · · · · · · | , ,         | (                   |
| previously stated                           |           | 32,030,362                            | 31,469,380  | 32,301,882          |
| Correction of an error (Note 19)            |           | -                                     | 560,982     | _                   |
| Accumulated surplus, restated beginning of  |           |                                       |             | <del></del>         |
| year  |           | 32,030,362                            | 32,030,360  | 32,301,882          |
| Accumulated surplus, restated end of year   |           | 32,671,364                            | 34,522,281  | 32,030,362          |

## Town of Norman Wells Statement of Changes in Net Financial Assets

|  |           | •           |                     |
|--|-----------|-------------|---------------------|
|  | 2021      | 2021        | 2020<br>(restated - |
|  | Budget    |             | Note 19)            |
| Excess (deficiency) of revenue over expenses | 641,002   | 2,491,921   | (271,520)           |
| Acquisition of tangible capital assets       | •         | (2,712,030) | (2,154,392)         |
| Depreciation of tangible capital assets      | •         | 2,001,552   | 1,947,699           |
| Acquisition of prepaid expenses              | •         | (429,930)   | (164,817)           |
| Use of prepaid expenses                      |           | 164,817     | 239.006             |
| Change in quarry inventory                   | •         | (735,066)   | (486,963            |
|  |           | (1,710,656) | (619,467)           |
| Increase (decrease) in net financial assets  | 641,002   | 781,265     | (890,987)           |
| Net financial assets, beginning of year      | 1,683,931 | 1,683,931   | 2,574,918           |
| Net financial assets, end of year            | 2,324,933 | 2,465,192   | 1,683,931           |

## Town of Norman Wells Statement of Cash Flows

|   | 2021        | 2020<br>(restated -<br>Note 19) |
|---|-------------|---------------------------------|
| Net inflow (outflow) of cash related to the following activities: |             |                                 |
| Operating activities  |             |                                 |
| Excess (deficiency) of revenue over expenses                      | 2,491,921   | (271,520)                       |
| Amortization of tangible capital assets                           | 2,001,552   | 1,947,699                       |
|   | 4,493,473   | 1,676,179                       |
| Changes in working capital accounts:                              |             |                                 |
| Accounts receivable   | 863,007     | (94,995)                        |
| Prepaid expenses  | (265,113)   | 74,189                          |
| Inventory   | (735,066)   | (486,963)                       |
| Accounts payable and Accrued Liabilities                          | 233,491     | 336,157                         |
| Deferred revenue  | (1,248,764) | 931,032                         |
|   | 3,341,028   | 2,435,598                       |
| Capital activities  |             |                                 |
| Acquisition of tangible capital assets                            | (2,712,030) | (2,154,392)                     |
| Increase in cash resources  | 628.998     | 281,205                         |
| Cash resources, beginning of year                                 | 8,287,451   | 8,006,246                       |
| Cash resources, end of year                                       | 8,916,449   | 8,287,451                       |
|   |             |                                 |
| Cash resources are composed of:                                   |             |                                 |
| Cash  | 865,357     | 2,052,426                       |
| Restricted deposits   | 8,051,092   | 6,235,025                       |
|   | 8,916,449   | 8,287,451                       |

#### 1. Operations

The Town of Norman Wells ("the Town") is located in the Northwest Territories, and provides various services to its community. The Town of Norman Wells includes the government and all related entities that are controlled by the Town.

#### Impact on operations of COVID-19 (coronavirus)

In early March 2020 the impact of the global outbreak of COVID-19 (coronavirus) began to have a significant impact on businesses and municipalities through the restrictions put in place by the Canadian, territorial and municipal governments regarding travel, business operations and isolation/quarantine orders.

The Town's operations were impacted by COVID-19 due to closure of operations, added cleaning and supply costs, cancellation of events, and lay-off of staff.

At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Town as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus. While the extent of the impact is unknown, we anticipate this outbreak may cause closure of operations and increased government regulations, all of which may negatively impact the Town's operations and financial condition.

#### 2. Summary of significant accounting policies

The financial statements of the Town are prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of CPA Canada. The following significant accounting policies have been applied:

#### Reporting entity

The financial statements reflect the assets, liabilities, revenue and expenses, changes in financial position of the reporting entity. This entity is comprised of the municipal operations.

The Town receives significant funding from the Government of the Northwest Territories in the form of operating grants and capital grants. Administration is of the opinion that discontinuance of funding would significantly disrupt operations.

#### Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

#### Measurement uncertainty (use of estimates)

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where necessary. Amortization is based on the estimated useful lives of tangible capital assets.

#### Cash and cash equivalents

Cash and Cash equivalents include balances with banks and short term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted deposits.

For the year ended December 31, 2021

#### 2. Summary of significant accounting policies (continued)

#### Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenue over expenses, provides the change in net financial assets for the year.

#### i. Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life. Assets under construction are not amortized until the asset is available for use.

Amortization rates are as follows:

|                             | YEARS |
|-----------------------------|-------|
| Land Improvements           | 15-20 |
| Buildings                   | 25-50 |
| Engineered structures       |       |
| Water and wastewater system | 35-65 |
| Other engineered structures | 35-65 |
| Machinery and equipment     | 5-20  |
| Vehicles                    | 3-20  |
|                             |       |

#### ii. Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue.

#### iii. Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost. Inventories held for sale are recorded at the lower of cost and net realizable value.

#### Impairment of long-lived assets

The Town reviews its long-lived assets for impairment on a regular basis or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate. No impairment has been identified and, thus, no impairment has been recognized in these financial statements.

#### Land restoration liability

The Town is required to fund the closure of its quarry and solid waste landfill and provide for post-closure care of the facilities. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, control and visual inspection.

#### Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of a transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

For the year ended December 31, 2021

#### 2. Summary of significant accounting policies (continued)

#### Other revenue and contract services

Other revenue and contract services are recognized when received or as they become receivable, other revenue is determined receivable once the services have been performed, the amount to be received can be reasonably estimated and collection can be reasonably assured.

#### Pension expenses

Contributions for current and past service pension benefits are recorded as expenses in the year in which they become due.

#### Segments

The Town conducts its business through nine (nine in 2020) reportable segments: General Government, Protective Services, Water and Sewage Services, Transportation and Public Works Services, Recreation Services, Contract Services, Environmental and Public Health Services, Land Development, and Quarry Operations. These operating segments are established by senior management to facilitate the achievement of the Town's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue, where permitted by the funder.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in the Significant Accounting Policies.

#### Financial instruments

The Town initially measures its financial assets and liabilities at fair value. The Town subsequently measures its financial assets and financial liabilities at amortized cost.

Financial assets are reviewed at the end of each accounting period to determine whether any impairment has occurred. Any associated impairment losses are reported on the statement of operations.

#### 3. Restricted deposits

|                                 | 2021<br>Reserves | 2021<br>Deferred<br>revenue | 2021<br>Deposit | 2021<br>Receivable | 2021 Deposit<br>surplus<br>(deficit) |
|---------------------------------|------------------|-----------------------------|-----------------|--------------------|--------------------------------------|
| Federal Gas Tax                 | -                | 3,601,572                   | 4,804,825       | 330,500            | 1,533,752                            |
| Community Public Infrastructure | -                | 152,421                     | 2,651,972       | 75,000             | 2,574,551                            |
| Other services                  | _                | 146,717                     | -               | •                  | (146,717)                            |
| General Reserve                 | 998,437          | •                           | 594,295         |                    | (404,142)                            |
|                                 | 998,437          | 3,900,710                   | 8,051,092       | 405,500            | 3,557,444                            |

In 2020 total reserves were \$998,437, deferred revenue was \$5,149,474, restricted deposits were \$6,235,025, receivables were \$837,000 and the deposit surplus was \$924,114.

Sufficient funds must be deposited to a separate bank account to correspond with their respective restricted balances.

Restricted deposits bear interest at 0.65% (2020 - 0.65%).

#### **Notes to the Financial Statements**

| Trade and other receivables Allowance for doubtful accounts  Utilities receivables Allowance for doubtful accounts  Property tax receivable Allowance for doubtful accounts  Clean water and wastewater funding receivable | 373,009<br>(42,276)<br>330,732<br>450,672<br>(20,327)<br>430,345<br>132,359<br>(68,796) | 457,236<br>(198,729<br>258,506<br>444,729<br>(12,511<br>432,218 |
|--|---|---|
| Allowance for doubtful accounts  Utilities receivables Allowance for doubtful accounts  Property tax receivable Allowance for doubtful accounts  | (42,276)<br>330,732<br>450,672<br>(20,327)<br>430,345<br>132,359                        | (198,729<br>258,506<br>444,729<br>(12,511                       |
| Utilities receivables Allowance for doubtful accounts  Property tax receivable Allowance for doubtful accounts   | 330,732<br>450,672<br>(20,327)<br>430,345<br>132,359                                    | 258,506<br>444,729<br>(12,511                                   |
| Allowance for doubtful accounts  Property tax receivable Allowance for doubtful accounts   | 450,672<br>(20,327)<br>430,345<br>132,359   | 444,729<br>(12,511  |
| Allowance for doubtful accounts  Property tax receivable Allowance for doubtful accounts   | (20,327)<br>430,345<br>132,359  | (12,511   |
| Property tax receivable Allowance for doubtful accounts  | 430,345<br>132,359  |   |
| Allowance for doubtful accounts  | 132,359   | 432.218   |
| Allowance for doubtful accounts  |   | .02,210   |
|  | (62 706)  | 169,351   |
| Clean water and wastewater funding receivable  | (00,100)  | (54,456   |
| Clean water and wastewater funding receivable  | 63,563  | 114,895   |
| Olean water and mastemater renoing receivable  | _   | -   |
| Community public infrastructure receivable   | 75,000  | 231,000   |
| Gas tax funding receivable   | 330,500   | 606,000   |
| Goods and services tax receivable  | 118,260   | 612,423   |
| Other funding receivable   | 43,636  | -   |
|  | 1,392,036   | 2,255,043   |
| Inventory  |   |   |
| Inventory consists of crushed gravel to be used for either future road upgrades and repairs or for sale.   |   |   |
|  |   |   |
| Accounts payable and accrued liabilities   | 2021  | 202/  |
|  | 2021  | 2020  |
| Trade accounts payable and accruals  | 1,340,881   | 1,098,193   |
| Funding repayable  | •   | 76,166  |
| Wages and benefits payable   | 370,361   | 303,390   |
|  | 1,711,243   | 1,477,749   |
| Included in wages and benefits payable is source deductions payable of \$35,562 (2020 - 36,401).   |   |   |
| Deferred revenue   |   |   |
|  | 2021  | 2020  |
| Community public infrastructure  | 152,421   | 1,630,117   |
| Gas tax  | 3,601,572   | 3,508,156   |
| Other services   | 146,717   | 11,201  |
|  | 3,900,710   | 5,149,474   |
|  |   |   |
| Land restoration liability  Land restoration liability consists of estimated reclaimation costs for the solid waste landfills of \$1,504,596   | 6   |   |
| (2020 - \$1,504,596) and for the quarry of \$726,744 (2020 - \$726,744).   | •   |   |
| Equity in tangible capital assets  |   |   |
|  | 2021  | 2020  |
| Tangible capital assets (Schedule 13)  | 69,526,105  | 66,814,075  |
| Accumulated amortization (Schedule 13)   | (39,733,253)  | (37,731,701)  |
|  | 29,792,882  | 29,082,404  |

#### **Notes to the Financial Statements**

5,707,757

5,247,865

For the year ended December 31, 2021

#### 10. Commitments

The Town has entered into agreements with outside contractors for the provision of garbage collection and disposal services, and water delivery and sewage collection services. Future payments are as follows:

| 2022 | 1,344,420 |
|------|-----------|
| 2023 | 336,105   |
| 2024 | _         |
| 2025 | -         |
| 2026 | _         |

The Town has entered into agreements with outside contractors for the rental of office equipment,

janitorial services, information technology services and the purchase of equipment. Future payments are as follows:

| 2022 | 333,504 |
|------|---------|
| 2023 | 20,448  |
| 2024 | -       |
| 2025 | -       |
| 2026 | -       |

#### 11. Accumulated surplus

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

|  | 2021        | 2020<br>(restated -<br>Note 19) |
|--|-------------|---------------------------------|
| Unrestricted surplus                       | 7,460,847   | 5,427,332                       |
| Water and Sewage operations                | (3,729,852) | (3,477,780)                     |
| Equity in tangible capital assets (Note 9) | 29,792,882  | 29,082,404                      |
| Reserves                                   | 998,437     | 998,437                         |
|  | 34,522,281  | 32,030,362                      |

#### 12.

| . Government transfers  |           |           |
|---|-----------|-----------|
|   | 2021      | 2020      |
| Operating Transfers   |           |           |
| Operating and Maintenance Funding (Schedule 2)                  | 1,171,000 | 1,171,000 |
| Water and Sewer Funding (Schedule 3)                            | 997,000   | 944,000   |
| Sports, Recreation and Youth Contributions (Schedule 6)         | 51,925    | 78,527    |
| COVID-19 Relief Funding (Schedule 2)                            | 51,110    | 102,225   |
| Community Tourism Infrastructure (Schedule 2)                   | 100,000   | -         |
| Community Economic Development (Schedule 2)                     | 25,000    | -         |
| Support for Entrepreneurs and Economic Development (Schedule 2) |           | 24,000    |
| Property tax (Schedule 2)                                       | 140,499   | 172,938   |
| Hazardous Waste Removal (Schedule 5)                            | 38,258    | -         |
| Community Transfer Initative (Schedule 2)                       | 60,000    | -         |
| Small Community Employment Support (Schedule 5 & 6)             | 60,000    | -         |
| Fire smart funding (Schedule 4)                                 | 10,000    |           |
|   | 2,704,792 | 2,492,690 |
| Capital Transfers   |           |           |
| Community Public Infrastructure (Schedule 2 & 15)               | 1,475,000 | 1,272,000 |
| Community Water and Wastewater Funding (Schedule 2 & 16)        | _         | 13,140    |
| Investing in Canada Infastructure Program (Schedule 2 & 17)     | 260,965   | 864,035   |
| Federal Gas Tax (Schedule 2 & 14)                               | 1,267,000 | 606,000   |
|   | 3,002,965 | 2,755,175 |

For the year ended December 31, 2021

#### 13. Northern employee benefits services

Employees of the Town participate in the Northern Employee Benefits Services. In 2020 the plan serviced about 3,534 (2019 - 3,202) people and 117 (2019 - 147) employers. It is financed by employer and employee contributions and investment earnings of the Northern Employee Benefits Services fund.

The Town is required to make current service contributions to the plan of 8% of pensionable earnings up to \$175,156 in 2020 (2019 - \$171,368), and 0% for the excess.

The current service contributions by the Town of Norman Wells of the Northern Employee Benefits Services in 2021 were \$172,558. Total current service contributions by the employees of the Town in 2021 were \$273,060.

At January 1, 2021 the Plan disclosed an actuarial deficiency in 2020 of \$45,100,000 (\$31,200,000 in 2019) on a going concern basis and \$164,720,000 (2019 - \$128,900,000) on a solvency valuation basis. The solvency ratio used is 66.0% (2019 - 64.0%).

The 2021 Northern Employee Benefits Services annual report was not available at the date of these financial statements.

#### 14. Economic dependence

Town receives a substantial portion of its revenue from the Minister of Municipal and Community Affairs (MACA). The ability of the Town to continue operations is dependent upon the Government of Northwest Territories continued financial commitments.

#### 15. Financial Instruments

The Town of Norman Wells financial instruments consist of cash and cash equivalents, trade and other receivables, accounts payable and accrued liabilities, and wages and benefits payable. It is administration's opinion that the Town of Norman Wells is not exposed to significant interest or currency risks arising from these financial statements.

The Town of Norman Wells is subject to credit risk with respect to accounts receivable. Credit risk arises from the possibility that customers to which the Town of Norman Wells provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of customers minimize the credit risk.

#### 16. Related party transactions

Included in expense is \$1,447,307 (2020 - \$1,265,478) for trucked water expense, \$472,485 (2020 - \$209,309) for supplies expense and \$102,923 (2020 - \$57,816) for repairs and maintenance expense paid to Northridge Contracting Ltd., a company owned by a council member of the Town. These transactions were conducted in the normal course of operations and measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

#### 17. Approval of financial statements

Council and Management have approved these financial statements on April 13, 2022.

#### 18. Approval of budget

The budget prepared by management and disclosed in these financial statements was approved by Council December 1, 2020.

#### 19. Correction of an error

During the 2021 year, it was determined that costs of inventory in 2020 were incorrectly expensed. This has caused supplies expense to be overstated in 2020 by \$560,982 and inventory in 2020 to be understated by \$560,982. The correction of this error has resulted in the following adjustments in 2020:

- Inventory was increased by \$560,982;
- Supplies expense was decreased by \$560,982; and
- Closing accumulated surplus was increased by \$560,982.

#### Town of Norman Wells Notes to the Financial Statements For the year ended December 31, 2021

| 20. Cd | mparative | Figures |
|--------|-----------|---------|
|--------|-----------|---------|

Certain comparative figures have been reclassified to conform with current year presentation.

#### Town of Norman Wells Schedule 1 - Schedule of Change in Accumulated Surplus (Deficit) For the year ended December 31, 2021

|  | Unrestricted<br>Surplus               | Water and<br>Sewage    | Land<br>Development | Equity in<br>Tangible<br>Capital Assets | Reserve | 2021                  | 2020<br>(restated - Note<br>19) |
|--|---------------------------------------|------------------------|---------------------|---|---------|-----------------------|---------------------------------|
| Accumulated surplus (deficit), beginning of<br>year as previously stated<br>Correction of an error (Note 19) | 4,866,350<br>560,982                  | (3,477 780)            | :                   | 29,082,404                              | 998,437 | 31,469,380<br>560,982 | 32,301,882                      |
| Accumulated surplus (deficit), restated<br>beginning of year   | 5,427,332                             | (3.477.780)            | 1,4                 | 29.082.404                              | 998.437 | 32,030,362            | 32 301 882                      |
| Excess (deficiency) of revenue over expenses Purchases of tangible capital assets Amortization expense       | 3,514,482<br>(2,712,030)<br>1,231,062 | (1,022,561)<br>770,490 |                     | 2,712,030<br>(2.001,552)                | 2       | 2,491,921             | (271.520)                       |
| Change in accumulated surplus (deficit)  | 2.033.514                             | (252.071)              | - 3                 | 710,478                                 |         | 2,491,921             | (271,520)                       |
| Accumulated surplus (deficit), end of year   | 7.460.847                             | (3,729,852)            | 32                  | 29,792,882                              | 998.437 | 34.522.281            | 32.030.362                      |

# Town of Norman Wells General Government Services Schedule 2 - Schedule of Revenue and Expenses

|  | For the | vear e | nded | December | 31. | 202 |
|--|---------|--------|------|----------|-----|-----|
|--|---------|--------|------|----------|-----|-----|

|  |                | For the year ended t | December 31, 2 |
|--|----------------|----------------------|----------------|
|  | 2021           | 2021                 | 2020           |
|  | Budget         |                      |                |
| Revenue                                | · <del>-</del> |                      |                |
| Property taxes                         | 3,624,655      | 3,592,980            | 3,607,111      |
| School taxes                           | -              | -                    | 21,295         |
| Government transfers (Note 12)         | 1,308,009      | 4,550,574            | 4,225,338      |
| Other revenue                          | 120,835        | 122,278              | 195,669        |
| Deferred revenue - opening             | •              | 5,138,273            | 4,200,106      |
| Deferred revenue - closing             | •              | (3,809,073)          | (5,138,273)    |
|  | 5,053,499      | 9,595,032            | 7,111,247      |
| Expenses                               |                |                      |                |
| Administration                         | (74,741)       | -                    | -              |
| Advertising and donation               | 14,100         | 13,369               | 9,929          |
| Bad debts (recovery)                   | _              | (134,296)            | 41,398         |
| Bank charges and interest              | 50,000         | 22,659               | 23,478         |
| Contract services                      | 200,000        | 204,158              | 207,150        |
| Donations                              | 50,000         | 25,548               | 21,208         |
| Fuel                                   | 3,500          | 6,416                | 5,569          |
| Insurance                              | 110,000        | 108,345              | 106,410        |
| Mayor and council                      | 144,846        | 131,924              | 145,912        |
| Office Expenses                        | 378,850        | 182,470              | 125,648        |
| Professional fees                      | 58,000         | 158,608              | 341,157        |
| Repairs and maintenance                | 6,000          | 24,583               | 9,212          |
| Salaries and benefits                  | 825,251        | 869,386              | 804,799        |
| Staff housing                          | 10,000         | 40,107               | 22,876         |
| Supplies                               | 36,250         | 65,441               | 52,578         |
| Telephone                              | 20,000         | 39,533               | 56,703         |
| Training                               | 11,000         | 2,059                | 2,534          |
| Travel                                 | 20,000         | 15,734               | 45,474         |
| Utilities - Electricity                | -              | 15,529               | 18,256         |
| Utilities - Fuel                       | 13,700         | 14,852               | 15,308         |
| Water and sewer                        | 2,000          | 4,073                | 1,125          |
|  | 1,878,756      | 1,810,499            | 2,056,723      |
| Excess of revenue over expenses before |                |                      |                |
| amortization                           | 3,174,743      | 7,784,533            | 5,054,524      |
| Amortization                           | •              | 73,046               | 76,371         |
| Excess of revenue over expenses        | 3,174,743      | 7,711,487            | 4,978,153      |

#### Town of Norman Wells Water and Sewage Services Schedule 3 - Schedule of Revenue and Expenses

| For the | vear | ended | December | 31. | 202 |
|---------|------|-------|----------|-----|-----|
|         |      |       |          |     |     |

|   |           | For the year ended D | 1 December 31, 20 |  |
|---|-----------|----------------------|-------------------|--|
|   | 2021      | 2021                 | 2020              |  |
|   | Budget    |                      |                   |  |
| Revenue   |           |                      |                   |  |
| Water and sewer - public sector                         | 245,000   | 201,489              | 178,936           |  |
| Water and sewer - commercial and industrial             | 574,780   | 479,257              | 501,980           |  |
| Water and sewer - residential                           | 443,840   | 434,522              | 399,245           |  |
| Water and sewer - town                                  | 87,600    | 81,427               | 79,403            |  |
| Other revenue   | •         | 15,571               | 3,886             |  |
| Government transfers (Note 12)                          | 913,000   | 997,000              | 944,000           |  |
|   | 2,264,220 | 2,209,267            | 2,107,450         |  |
| Expenses  |           |                      |                   |  |
| Adminstration   | 100,000   | •                    | -                 |  |
| Contract services                                       | 60,000    | 70,451               | 41,787            |  |
| Fuel  | 12,000    | 17,943               | 12,714            |  |
| Office expense  | 500       | 447                  | 720               |  |
| Repairs and maintenance                                 | 90,000    | 65,083               | 65,344            |  |
| Salaries and benefits                                   | 388,190   | 448,079              | 452,386           |  |
| Supplies  | 70,000    | 73,313               | 71,291            |  |
| Telephone   | 9,000     | 4,806                | 7,904             |  |
| Training  | 2,000     | 805                  | 248               |  |
| Trucked Water   | 1,260,000 | 1,378,388            | 1,269,306         |  |
| Utilities - Electricity                                 | 177,350   | 154,384              | 170,552           |  |
| Utilities - Fuel  | 180,000   | 187,110              | 139,751           |  |
| Water and sewer   | 60,000    | 60,529               | 16,173            |  |
|   | 2,409,040 | 2,461,338            | 2,248,174         |  |
| Deficiency of revenue over expenses before amortization | (144,820) | (252.074)            | (140.724)         |  |
|   | (144,020) | (252,071)            | (140,724)         |  |
| Amortization  | •         | 770,490              | 787,089           |  |
| Deficiency of revenue over expenses                     | (144,820) | (1,022,561)          | (927,813)         |  |

# Town of Norman Wells Protective Services Schedule 4 - Schedule of Expenses

| For the year | ended | December | 31. | 202 |
|--------------|-------|----------|-----|-----|
|--------------|-------|----------|-----|-----|

|  | <u></u>        | or the your onded by |           |
|--|----------------|----------------------|-----------|
|  | 2021<br>Budget | 2021                 | 2020      |
| Revenue                                    | Dauget         |                      |           |
| Other revenue                              | 32,900         | 695                  | 730       |
| Government transfers (Note 12)             | 32,300         | 10,000               | -         |
| Covernment transiers (Note 12)             |                | 10,000               |           |
|  | 32,900         | 10,695               | 730       |
| Expenses                                   |                |                      |           |
| Advertising                                | -              | 4,431                | -         |
| Contract services                          | 3,000          | 14,720               | 13,729    |
| Fuel                                       | 7,000          | 14,993               | 617       |
| Honorarium                                 | 256,497        | 46,221               | 80,085    |
| Office expense                             | -              | 784                  | -         |
| Repairs and maintenance                    | 67,500         | 24,509               | 27,544    |
| Salaries and benefits                      | -              | 212,274              | 164,767   |
| Staff housing                              | 10,000         | 8,900                | 13,601    |
| Supplies                                   | 80,000         | 10,645               | 35,862    |
| Telephone                                  | 18,100         | 10,502               | 11,449    |
| Training                                   | 20,000         | 19,224               | 7,030     |
| Utilities - Electricity                    | 18,000         | 16,219               | 21,958    |
| Utilities - Fuel                           | 21,000         | 22,819               | 26,283    |
| Water and sewer                            | 5,000          | 2,327                | 5,633     |
|  | 506,097        | 408,569              | 408,557   |
| Deficiency of revenue over expenses before | (473,197)      | (397,874)            | (407,827) |
| amortization                               | (473,131)      | •                    | , ,       |
| Amortization                               |                | 147,997              | 133,284   |
| Deficiency of revenue over expenses        | (473,197)      | (545,871)            | (541,112) |

# Town of Norman Wells Transportation and Public Works Services Schedule 5 - Schedule of Revenue and Expenses

| For the year ended December 31, | 202 |
|---------------------------------|-----|
|---------------------------------|-----|

|  |             | For the year ended | December 31, a |
|--|-------------|--------------------|----------------|
|  | 2021        | 2021               | 2020           |
|  | Budget      |                    |                |
| Revenue                                    |             |                    |                |
| Government transfers (Note 12)             | -           | 95,798             |                |
| Deferred revenue - closing                 |             | (38,258)           | -              |
|  | •           | 57,540             |                |
| Expenses                                   |             |                    |                |
| Advertising                                | -           | 483                | -              |
| Contract services                          | -           | 6,507              | 70,223         |
| Fuel                                       | 18,000      | 51,381             | 34,683         |
| Office expense                             | 10,000      | 1,107              | 9,558          |
| Repairs and maintenance                    | 51,000      | 49,254             | 71,687         |
| Salaries and benefits                      | 491,822     | 618,321            | 348,423        |
| Staff housing                              | 15,000      | 3,440              | 16,724         |
| Supplies                                   | 588,000     | 477,583            | 605,694        |
| Telephone                                  | -           | 5,229              | 5,196          |
| Training                                   | 10,000      | 672                | -              |
| Travel                                     | -           | -                  | 605            |
| Utilities - Electricity                    | -           | 7,579              | 9,049          |
| Utilities - Fuel                           | •           | 19,024             | 14,447         |
| Water and sewer                            | 34,553      | 12,917             | 4,772          |
|  | 1,218,375   | 1,253,498          | 1,191,060      |
| Deficiency of revenue over expenses before | /4 249 275  | (4.405.050)        | (4.404.000)    |
| amortization                               | (1,218,375) | (1,195,958)        | (1,191,060)    |
| Amortization                               | -           | 676,689            | 648,502        |
| Deficiency of revenue over expenses        | (1,218,375) | (1,872,648)        | (1,839,562)    |

# Town of Norman Wells Recreation Services Schedule 6 - Schedule of Revenue and Expenses

| For the ye | ear ended | December | 31. | 202: |
|------------|-----------|----------|-----|------|
|------------|-----------|----------|-----|------|

|  | 2021      | 2021        | 2020        |
|--|-----------|-------------|-------------|
|  | Budget    |             |             |
| Revenue                                    |           |             |             |
| Other revenue                              | 239,950   | 47,677      | 50,457      |
| Government transfers (Note 12)             | 57,888    | 54,385      | 78,527      |
| Deferred revenue - opening                 | -         | 11,201      | 18,336      |
| Deferred revenue - closing                 | •         | (53,379)    | (11,201)    |
|  | 297,838   | 59,884      | 136,118     |
| Expenses                                   |           |             |             |
| Advertising                                | -         | 333         | -           |
| Community events                           | 43,000    | 15,422      | 3,333       |
| Contracted services                        | -         | -           | 16,050      |
| Fuel                                       | 3,000     | -           | 3,257       |
| Office expenses                            | 4,000     | 4,014       | 3,504       |
| Repairs and maintenance                    | 122,000   | 113,506     | 42,109      |
| Salaries and benefits                      | 455,318   | 649,036     | 510,518     |
| Staff housing                              | 20,000    | 13,430      | 11,043      |
| Supplies                                   | 63,500    | 58,213      | 45,504      |
| Telephone                                  | 12,000    | 11,073      | 8,755       |
| Training                                   | 10,000    | 4,645       | 1,577       |
| Travel                                     | 14,200    | 1,500       | 6,645       |
| Utilities - Electricity                    | 99,000    | 82,933      | 103,077     |
| Utilities - Fuel                           | 122,200   | 133,032     | 115,765     |
| Water and sewer                            | 27,700    | 21,649      | 13,086      |
|  | 995,918   | 1,108,787   | 884,224     |
| Deficiency of revenue over expenses before |           |             |             |
| amortization                               | (698,080) | (1,048,903) | (748,106)   |
| Amortization                               | •         | 307,070     | 276,193     |
| Deficiency of revenue over expenses        | (698,080) | (1,355,973) | (1,024,299) |

# Town of Norman Wells Land Development and Administration Schedule 7 - Schedule of Revenue and Expenses

| For the year ended L | December | 31. | 202 |
|----------------------|----------|-----|-----|
|----------------------|----------|-----|-----|

|  |          | or trie year <u>ended De</u> | Cerriber 51, 202 |
|--|----------|------------------------------|------------------|
|  | 2021     | 2021                         | 2020             |
|  | Budget   |                              |                  |
| Revenue                                      |          |                              |                  |
| Land sales                                   | -        | 114,523                      | 1,000            |
| Government transfers                         | 55,000   | -                            | -                |
| Other revenue                                | 29,500   | 5,919                        | 36,020           |
|  | 84,500   | 120,442                      | 37,020           |
| xpenses                                      |          |                              |                  |
| Administration                               | (25,259) | -                            | -                |
| Advertising                                  | -        | 5,235                        | -                |
| Professional fees                            | 2,000    | 629                          | 426              |
| Repairs and maintenance                      | 57,000   | 20,759                       | 80,498           |
| Salaries and benefits                        | -        | 125,916                      | 155,278          |
| Staff housing                                | 10,000   | 20,029                       | 9,146            |
| Supplies                                     | 2,000    | 2,971                        | 266              |
| Training                                     | 1,500    | -                            | -                |
| Travel                                       |          | 2,921                        | 1,=11            |
|  | 47,241   | 178,460                      | 245,613          |
| excess (deficiency) of revenue over expenses | 37,259   | (58,018)                     | (208,593)        |

# Town of Norman Wells Environmental and Public Health Services Schedule 8 - Schedule of Revenue and Expenses

|  |           | ,              |          |
|--|-----------|----------------|----------|
|  | 2021      | 2021           | 2020     |
|  | Budget    |                |          |
| Revenue                                    |           | ·              |          |
| Garbage fees                               | 106,349   | 130,220        | 113,121  |
| Expenses                                   |           |                |          |
| Contracted services                        | 242,000   | 167,612        | 130,832  |
| Repairs and maintenance                    | 137,000   | 104,557        | 21,227   |
| Supplies                                   |           | 291            | 13,100   |
|  | 379,000   | 272,461        | 165,159  |
| Deficiency of revenue over expenses before |           |                |          |
| amortization                               | (272,651) | (142,241)      | (52,038) |
| Amortization                               |           | 17 <u>,124</u> | 17,124   |
| Deficiency of revenue over expenses        | (272,651) | (159,364)      | (69,162) |

## Town of Norman Wells Quarry Operations

## Schedule 9 - Schedule of Revenue and Expenses For the year ended December 31, 2021

|  | Fo      | or the year ended De | ecember 31, 202     |
|--|---------|----------------------|---------------------|
|  | 2021    | 2021                 | 2020<br>(restated - |
|  | Budget  |                      | Note 19)            |
| Revenue                                      |         |                      |                     |
| Quarry sales                                 | 372,623 | 310,863              | 289,840             |
| Expenses                                     |         |                      |                     |
| Repairs and maintenance                      | 25,000  | 5,295                | 20,930              |
| Supplies                                     | 103,000 | 212,036              | 643,752             |
| Utilities - Electricity                      | 4,400   | 2,872                | 6,461               |
| Utilities - Fuel                             | 3,500   | 5,625                | 3,022               |
| Water and sewage                             | 600     | 686                  | 226                 |
|  | 136,500 | 226,514              | 674,392             |
| Excess (deficiency) of revenue over expenses |         |                      | 101                 |
| before amortization                          | 236,123 | 84,349               | (384,551)           |
| Amortization                                 | _       | 9,136                | 9,136               |
| Excess (deficiency) of revenue over expenses | 236,123 | 75,213               | (393,687)           |

#### Town of Norman Wells Contract Services Schedule 10 - Schedule of Revenue and Expenses For the year ended December 31, 2021

|                                 | Investing in   | Federal             | Community           | 2021   | 2021                | 2020                |
|---------------------------------|----------------|---------------------|---------------------|--------|---------------------|---------------------|
|                                 | Canada         | Gas Tax             | Public              | Budget |                     | (restated           |
|                                 | Infrastructure |                     | Infrastructure      |        |                     | Note 19             |
| Revenue                         | 000 000        | 4 207 200           | 4 475 800           |        | 2 000 000           | 0.755.435           |
| Government transfers (Note 12)  | 260,965        | 1,267,000           | 1,475,000<br>14,615 |        | 3,002,965<br>40.159 | 2,755,175<br>53,301 |
| Other revenue                   | •              | 25,544<br>3,508,156 | 1,630,117           |        | 5,138,273           | 4,200,105           |
| Deferred revenue opening        | •              |                     |                     | •      |                     |                     |
| Deferred revenue closing        | <u> </u>       | (3,601,572)         | (152,421)           |        | (3,753,993)         | (5,138,273          |
|                                 | 260,965        | 1,199,127           | 2,967,311           |        | 4,427,403           | 1,870,308           |
| Expenses                        |                |                     |                     |        |                     |                     |
| Water and sewage                | •              |                     | •                   | -      |                     | 50,925              |
| Transportation and public works |                |                     | 18,685              |        | 18,685              | 194,520             |
| Recreation services             |                | 151,494             |                     | -      | 151,494             | -                   |
| Environmental health services   | -              | 110,166             | •                   |        | 110,166             |                     |
| <u></u>                         | •              | 261,660             | 18,685              |        | 280,345             | 245,444             |
| Excess of revenue over expenses | 260,965        | 937,467             | 2,948,626           |        | 4,147,058           | 1,624,864           |
| Additional information:         |                |                     |                     |        |                     | -111100             |
| Capital expenditures            | -              | 937,467             | 1 195 395           | -      | 2,132,862           | 1,624,864           |
| Prepaid expenditures            | •              |                     | 300,000             |        | 300,000             |                     |
| Inventory creation              |                |                     | 1,153,214           |        | 1,153,214           | 560,982             |
| Total                           |                | 937,467             | 2,648,609           | -      | 3,586,076           | 2.185.846           |

# Town of Norman Wells Schedule 11 - Schedule of Other Revenue For the year ended December 31, 2021

|                              | 2021<br>Budget | 2021    | 2020    |
|------------------------------|----------------|---------|---------|
|                              |                |         |         |
| Administration               | 205,735        | 32,808  | 40,327  |
| Arena                        | •              | 900     | -       |
| Commission                   | 10,000         | •       | _       |
| Recreational facility rental | 6,300          | 3,200   | 2,285   |
| Fitness centre               | 15,750         | 17,579  | 14,309  |
| House rental                 | 51,600         | 44,863  | 49,773  |
| Interest income              | 75,900         | 63,630  | 129,103 |
| Leases                       | 29,000         | 119,153 | 37,020  |
| Licenses and permits         | 28,900         | 8,959   | 11,059  |
|                              | 423,185        | 291,091 | 283.875 |

## Town of Norman Wells Schedule 12 - Schedule of Expenses by Object

| FULLIE Veal Brided Decelliber 31. 707 | ended December 31, 2021 | nded | vear | the | For |
|---------------------------------------|-------------------------|------|------|-----|-----|
|---------------------------------------|-------------------------|------|------|-----|-----|

|                           | 2021      | 2021       | 2020<br>(restated |
|---------------------------|-----------|------------|-------------------|
|                           | Budget    |            | Note 19           |
| Advertising               | 14,100    | 23,851     | 9.929             |
| Amortization              | •         | 2,001,552  | 1,947,699         |
| Bad debts (recovery)      | -         | (134,296)  | 41,398            |
| Bank charges and interest | 50,000    | 22,659     | 23,478            |
| Community events          | 43,000    | 15,422     | 3,333             |
| Contract services         | 505,000   | 743,792    | 724,755           |
| Donations                 | 50,000    | 25,548     | 21,208            |
| Fuel                      | 43,500    | 90,733     | 56,840            |
| Honorarium                | 256,497   | 46,221     | 80,08             |
| Insurance                 | 110,000   | 108,345    | 106,410           |
| Mayor and council         | 144,846   | 131,924    | 145,912           |
| Office expense            | 393,350   | 188,821    | 139,430           |
| Professional fees         | 60,000    | 159,237    | 341,582           |
| Repairs and maintenance   | 555,500   | 407,548    | 338,55            |
| Salaries and benefits     | 2,160,581 | 2,923,013  | 2,436,172         |
| Staff housing             | 65,000    | 85,907     | 73,390            |
| Supplies                  | 942,750   | 900,492    | 1,468,508         |
| Telephone                 | 59,100    | 71,143     | 90,00             |
| Training                  | 54,500    | 27,406     | 11,389            |
| Trucked Water             | 1,260,000 | 1,378,388  | 1,269,306         |
| Travel                    | 34,200    | 20,155     | 52,724            |
| Utilities - Electricity   | 298,750   | 279,516    | 329,352           |
| Utilities - Fuel          | 340,400   | 382,462    | 314,577           |
| Water and sewer           | 129,853   | 102,180    | 41,014            |
|                           | 7,570,927 | 10,002,021 | 10,067,047        |

Schedule 13 - Schedule of Tangible Capital Assets
For the year ended December 31, 2021

|  |                      |              |           |                               |            |                                    | For th                       | e year ended De | cember 31, 2021 |
|--|----------------------|--------------|-----------|-------------------------------|------------|------------------------------------|------------------------------|-----------------|-----------------|
|  | Land<br>Improvements | Buildings    | Vehicles  | Machinery<br>and<br>Equipment | Roads      | Engineering<br>Structures -<br>W&S | Assets Under<br>Construction | 2021            | 2020            |
| Cost:  |                      |              |           |                               | ******     |                                    |                              |                 |                 |
| Balance beginning of year  | 3,758,517            | 19.802.965   | 1.787.911 | 1,454,634                     | 20,860,344 | 19,149,724                         | •                            | 66,814,075      | 64,659,682      |
| Acquisition of tangible capital<br>assets<br>Transfers from Construction-in- | 2                    | 937,471      | 77,110    | 96,611                        | 1 329 242  | 53,397                             | 218,200                      | 2,712,030       | 2,154,392       |
| progress   | •                    | £7           | -         | •                             | -          | -                                  | -                            | -               |                 |
| Balance, end of year   | 3,758,517            |              | 1 865 020 | 1,551,244                     | 22,189,586 | 19,203,120                         | 218,200                      | 69,526,105      | 66,814,075      |
| Accumulated amortization:  |                      |              |           |                               |            |                                    |                              |                 |                 |
| Balance, beginning of year   | 9                    | 11,840,457   | 1,188,555 | 1,058,370                     | 13,310,303 | 10,334,016                         | -                            | 37,731,701      | 35,784,002      |
| Annual amortization  |                      | 565,835      | 61.320    | 121,145                       | 633.746    | 619,507                            | -                            | 2,001,552       | 1,947,699       |
| Balance, end of year   |                      | 12.406.291   | 1.249.875 | 1.179.515                     | 13.944.049 | 10,953,523                         | -                            | 39,733,253      | 37,731,701      |
| Net book value of tangible capital assets                                    | 3,758,517            | (12.406.291) | 615.146   | 371,729                       | 8,245,537  | 8,249,598                          | 218,200                      | 29,792,882      | 29,082,404      |
| 2020 Net book value of tangible capital assets                               | 3,758,517            | 7,962,508    | 599,356   | 396,263                       | 7,550,041  | 8,815,708                          | ٠                            | 29 082 404      |                 |

Town of Norman Wells Schedule 14 - Schedule of Gas Tax Expenditure Report For the year ended December 31, 2021

|   | 2007 - 2017 | 2018      | 2019      | 2020      | 2021      | Cumulative |
|---|-------------|-----------|-----------|-----------|-----------|------------|
| Funding   |             |           |           |           |           |            |
| Opening balance                                 | -           | 1,794,407 | 2,222,609 | 3,466,728 | 3,508,156 | -          |
| Interest Income                                 | 33,466      | 36,782    | 63,951    | 44,247    | 25,544    | 203,990    |
| Government Transfers (Note 12)                  | 3,991,603   | 606,000   | 1,212,000 | 606,000   | 1,267,000 | 7,682,603  |
|   | 4,025,069   | 2,437,189 | 3,498,560 | 4,116,975 | 4,800,700 | 7,886,593  |
| Eligible expenditures                           |             |           |           |           |           |            |
| Projects prior to 2017                          | 2,230,662   | -         | -         | -         | •         | 2,230,662  |
| Water plant transformer replacement             | -           | 10,235    | 10,537    | -         | •         | 20,772     |
| Wastewater Lift Station                         | -           | 204,345   | 21,295    | -         | -         | 225,640    |
| Filter Underdrain Retrofit                      |             | -         | -         | 137,075   | -         | 137,075    |
| Jackfish Community Trail                        | -           | -         | -         | 66,855    | 84,534    | 151,389    |
| Ptarmigan Baseball Field                        | -           | -         | -         | 18,980    | •         | 18,980     |
| Brownfield Redevelopment - Public Park          | -           | -         | -         | 194,520   | 435,642   | 630,162    |
| Landfill Project                                | -           | -         | -         | 34,090    | 110,166   | 144,256    |
| Equipment                                       | -           | -         | -         | 157,300   | •         | 157,300    |
| Recreation building condition assessments       | -           | -         | -         | -         | 124,094   | 124,094    |
| Playground inprovements                         | -           | -         | -         | -         | 240,740   | 240,740    |
| Recreation master plan                          |             | -         | -         | -         | 27,400    | 27,400     |
| Mobile skate park                               | -           | -         | -         | 1.00      | 133,447   | 133,447    |
| Parks overhaul project                          | 27          | 2         |           |           | 43,104    | 43,104     |
| <u>.</u>  | 2,230,662   | 214,580   | 31,832    | 608.819   | 1,199,128 | 4,285,021  |
| Accumulated excess of funding over expenditures | 1.794.407   | 2.222.609 | 3,466,728 | 3,508,156 | 3,601,572 | 3,601,572  |

Town of Norman Wells Schedule 15 - Schedule of Community Public Infrastructure Funding For the year ended December 31, 2021

|  | 2017      | 2018      | 2019      | 2020      | 2021      | Cumulative |
|--|-----------|-----------|-----------|-----------|-----------|------------|
| Funding  |           |           |           |           |           | •          |
| Opening balance                                    | -         | 443,134   | 34,708    | 733,379   | 1,630,118 | -          |
| Government Transfers (Note 12)                     | 9,388,805 | 869,000   | 1,041,000 | 1,272,000 | 1,475,000 | 14,045,805 |
| Interest earned                                    | 140,786   | 25,335    | 4,645     | 9,054     | 14,615    | 194,435    |
|  | 9,529,591 | 1,337,469 | 1,080,353 | 2,014,433 | 3,119,733 | 14,240,240 |
| Eligible expenditures                              |           |           |           |           |           |            |
| Projects prior to 2017                             | 5,965,288 | -         | -         | -         | -         | 5,965,288  |
| Sewer Main Replacement/Rehab.                      | 676,316   | 500,535   | -         | -         | -         | 1,176,851  |
| Vehicles   | -         | -         | 157,300   | (157,300) | -         | _          |
| Chip Seal/Roads & Paths                            | 1,818,812 | -         | -         | -         | -         | 1,818,812  |
| Solid Waste Site                                   | 88,874    | -         | -         | -         | -         | 88,874     |
| Buildings  | 351,633   | -         | -         | -         | -         | 351,633    |
| Boiler Replacement                                 | -         | 82,588    | -         | _         | -         | 82,588     |
| Wastewater Lift Station                            | 29,098    | 582,125   | 7,098     | -         | -         | 618,321    |
| Hazardous waste haul                               | -         | 98,890    | -         | -         | -         | 98,890     |
| Water & wastewater infrastructure assessment       | -         | 6,423     | -         | -         | -         | 6,423      |
| Wet well lid replacement                           | -         | 23,459    |           | -         | -         | 23,459     |
| Other Minor  | 156,436   | 8,743     | 29,007    | -         | -         | 194,186    |
| Geotech study                                      | -         | -         | 145,884   | -         | -         | 145,884    |
| Lagoon upgrades and improvements                   | -         | -         | 7,685     | 17,422    | -         | 25,107     |
| Dump Truck with Snow Plow                          | -         | -         | -         | 155,842   | -         | 155,842    |
| Hydrant Valve and Box Replacement                  | -         | -         | -         | 39,762    | 53,397    | 93,159     |
| Utility Terrain Vehicle                            | -         | -         | -         | 23,742    | -         | 23,742     |
| Roadway drainage improvements                      | -         | -         | -         | -         | 633,957   | 633,957    |
| Roadway drainage improvements - ICIP portion       |           |           |           | 288,011   | 300,017   | 588,028    |
| Industrial Pump Corp                               | -         | -         | -         | 16,835    | -         | 16,835     |
| Drill blast and crush for Chip Seal project        |           |           |           |           | 1,548,465 | 1,548,465  |
| Road Chip Seal Project Phase II                    | -         | -         | -         | -         | 54,200    | 54,200     |
| Fire truck   | -         | -         | -         | -         | 300,000   | 300,000    |
| Bobcat   | •         | _         |           |           | 77,276    | 77,276     |
|  | 9,086,457 | 1,302,763 | 346,974   | 384,315   | 2,967,312 | 14,087,821 |
| Accumulated excess of<br>junding over expenditures | 443,134   | 34,706    | 733,379   | 1,630,118 | 152,421   | 152,421    |

#### Schedule 16 - Schedule of Community Water and Wastewater Funding

|                               | 2017      | 2018      | 2019                                  | 2020   | 2021 | Cumulative |
|-------------------------------|-----------|-----------|---------------------------------------|--------|------|------------|
| Funding                       |           |           |                                       |        |      |            |
| Government Transfers          | 1,001,946 | 3,152,430 | 62,183                                | 13,140 | -    | 4,229,699  |
| Eligible expenditures         |           |           |                                       |        |      |            |
| Water & Wastewater Assessment | 55,784    | 19,260    | -                                     | -      |      | 75,044     |
| Lift Station Improvements     | 112,372   | 1,500,128 | -                                     | 2      | •    | 1,612,500  |
| Sewer Main Replacement        | 833,790   | 1,633,042 | -                                     | -      | -    | 2,466,832  |
| Lagoon Upgrade                | -         | -         | 62,183                                | 13,140 | -    | 75,323     |
|                               | 1,001,946 | 3,152,430 | 62,183                                | 13,140 | -    | 4,229,699  |
| Accumulated excess of         |           |           | · · · · · · · · · · · · · · · · · · · |        | ·    |            |
| funding over expenditures     | •         | -         | -                                     | 1      | •    | -          |

### Schedule 17 - Schedule of Investing in Canada Infrastructure Funding For the year ended December 31, 2021

|                                   | 2018 | 2019 | 2020    | 2021    | Cumulative |
|-----------------------------------|------|------|---------|---------|------------|
| Funding                           |      | •    |         |         |            |
| Government Transfers              |      | -    | 864,035 | 260,965 | 1,125,000  |
| Eligible expenditures             |      |      |         |         |            |
| Roadway and Drainage Improvements | •    | -    | 864,035 | 260,965 | 1,125,000  |
| Accumulated excess of             |      | -    |         |         |            |
| funding over expenditures         |      |      | -       | •       | -          |

Town of Norman Wells Schedule 18 - Schedule of Salaries, Honoraria, Per-diem and Travel For the year ended December 31, 2021

|                                |          |           |        | 2021    | 2020    |
|--------------------------------|----------|-----------|--------|---------|---------|
|                                | Salary   | Honoraria | Travel | -       |         |
| Position                       |          |           |        |         |         |
| Frank Pope - Mayor             | -        | 21,000    | 7,645  | 28,645  | 27,741  |
| Trevor Smith - Councillor      | -        | 16,664    | -      | 16,664  | 16,383  |
| David Weaver - Councillor      | -        | 16,664    | -      | 16,664  | 22,558  |
| Jim Boyle - Councillor         | -        | 14,130    | -      | 14,130  | 15,000  |
| Pascal Audet - Councillor      | -        | 17,164    | 0.50   | 17,164  | 16,647  |
| Jean-Paul Bernard - Councillor | -        | 14,130    |        | 14,130  | 18,039  |
| Alexis Peachey - Deputy Mayor  | -        | 19,414    | 0.70   | 19,414  | 18,000  |
| Kelly McCoy - Councillor       | -        | 2,535     |        | 2,535   | -       |
| Kacee Hunter - Councillor      | <u>-</u> | 2,535     | (c.5)  | 2,535   |         |
| Total Remuneration             | 121      | 124,234   | 7,645  | 131,880 | 134,368 |

### Schedule 19 - Schedule of Water and Sewage Reporting For the year ended December 31, 2021

| Water and Sewage Rates                           | Economic Rate   | \$0.0363/L                             |                          |      |                    |
|--|---|--|--------------------------|------|--------------------|
|  | Residential Rate<br>Commercial Rate<br>Public Sector Rate | \$0.0090/L<br>\$0.0280/L<br>\$0.0363/L |                          |      |                    |
| Water and Sewage Costs (dollars)                 |   |  | 202                      | 1    | 2020               |
| Total Audited Water and Sewage Costs less Amorti | zation  |  | \$ 2,461,33              | 3 \$ | 2,248,174          |
| Water and Sewage Revenue (dollars)               |   |  |                          |      |                    |
| Government transfers                             |   |  | \$ 997,000               |      | 944,000            |
| Other revenue                                    |   |  | \$ 96,99                 |      | 83,289             |
| Revenue - Public Sector Revenue - Residential    |   |  | \$ 201,489               | •    | 178,936            |
| Revenue - Commercial                             |   |  | \$ 434,523<br>\$ 479,253 |      | 399,245<br>501,980 |
| Total Audited Water & Sewage Revenue             |   |  | \$ 2,209,26              |      | 2,107,450          |
| Water and Sewage Consumption (in litres)         |   |  |                          |      |                    |
| Actual Consumption - Residential                 |   |  | 48,280,204               | ı    | 44,360,503         |
| Actual Consumption - Public Sector               |   |  | 5,550,66°                | l    | 4,929,379          |
| Actual Consumption - Commercial                  |   |  | 16,283,58                | 7    | 17,927,846         |
| Actual Volume of Water Consumed/Billed           |   |  | 70,114,45                | 2    | 67,217,728         |