

12/15/2020

Town of Norman Wells Operational and Capital Budgets 2021

Introduction

The Town of Norman Wells considers resident engagement, accountability, fiscal prudence, and transparency as fundamental components for a healthy budget process. By building a budget process around these components, we can better identify and analyze relevant economic and social factors that shape the capacity of a municipal budget. It is clear that there is a call for greater and more accessible transparency and communication with residents.

The following is a Budget as prepared by Council and Management. Department Managers advocated for the needs of their areas of responsibility, as well as members of the Management team focused on what is feasible and necessary for the Community.

We have taken a “proactive stability” approach to building the 2021 budget. In recognition of the financial challenges faced by residents and businesses due to the Covid-19 Pandemic, Town Council directed staff to prepare the 2021 Budget with no tax increase.

The Draft 2021 Operational Budget for consideration is \$8,231,978, which is \$466,400 less than the 2020 Budget. Given the Town has restarted most of its public services and reopened most facilities, we will need to continue to manage costs closely.

In 2020 there were delays of some capital projects, which now flow into 2021 for completion. Overall, the Capital Plan has been increased by \$3,824,000 to \$6,138,000. Capital expenditures in 2021 are expected to be \$5,840,000.

While Norman Wells received \$102,225 in Pandemic Recovery Funding from the Territorial and Federal governments, on a per capita basis that amount is significantly less than other municipalities are sufficient/not sufficient to cover our revenue shortfalls. We will need to be very prudent throughout 2021 to ensure the Town’s financial position in future years is sustainable.

The Town remains deeply committed to implementing a community Inclusive Community Plan, a new Zoning By-Law, a long-term Recreation Plan, a long-term Economic Development Plan, Landfill, and town legacy clean-up, and completing Jackfish Lake upgrades.

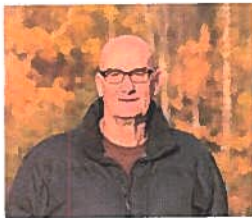
The Town of Norman Wells continues to identify ways we can cultivate connections with Indigenous Communities and others for whom a meaningful relationship and understanding can create a healthier, supportive Community overall.

In 2020, The Norman Wells Advancement of Equity and Inclusion Committee was adopted by Council. This is a Community initiative that will help us transform our internal structures to equitably serve our diverse Communities.

Going forward, as circumstances change, we will be ready to reduce costs further if needed, leverage external funding to further economic and community recovery, and look to further address services gaps and advance priority initiatives

Town of Norman Wells Council

All council meetings are open to the public. For more information, dates, and agendas of meetings, visit normanwells.com/townhall. To learn more about Mayor and Council, and their role in the Community, visit normanwells.com/mayorandcouncil.



**Mayor
Frank Pope**



**Deputy Mayor
Alexis Peachey**



**Councillor
Pascal Audet**



**Councillor
Jean-Paul Bernard**



**Councillor
Jim Boyle**



**Councillor
Trevor Smith**



**Councillor
David Weber**

Mission Statement

The Town of Norman Wells' mission is...

To ensure that everybody in the Town of Norman Wells has the opportunity to succeed, raise a family and stay long term.

This will be accomplished by ensuring that Norman Wells:

- *Is a clean, growing community with good jobs*
- *Has quality, accessible healthcare and education*
- *Maintains its role as the hub of the Sahtu therefore we need quality facilities here*
- *Thinks regionally in regards to transportation and government*
- *Asserts its right to talk with Federal, Territorial, fellow regional and northern municipalities and Aboriginal Governments*
- *Is an inclusive equal opportunity organization*
- *Is a future focused, progressive regional leader*
- *Is economically sustainable into the future with a diverse economy and realistic forward looking goals (long term economic diversification).*

The mission statement for the Town of Norman Wells is meant to define the purpose of our organization. It defines why the organization exists, who the Town serves, and how it will go about providing service. It also establishes some priority areas for service delivery.

Vision

Our vision is...

The Town of Norman Wells has a diverse economy and is a place of equal access and opportunity which values sustainable growth, safety, community engagement...for all residents and visitors. We see our community as being a welcoming regional hub which works with the other Sahtu communities for the benefit of our Town and the region.

The vision statement of the Town of Norman Wells is meant to provide a clear image of where the organization is heading over the next decade or two. It is meant to capture the spirit of the organization and to inspire its staff and partners to work towards a vibrant future. This vision reflects the hopes for the Town of Norman Wells for the future.

Goals

Goal #1:

Create a strong organizational environment that supports and values its employees, thereby ensuring that the organization will be ready and able to respond to the needs of the community.

Goal #2:

Support and promote a strong, dynamic, and innovative local economy.

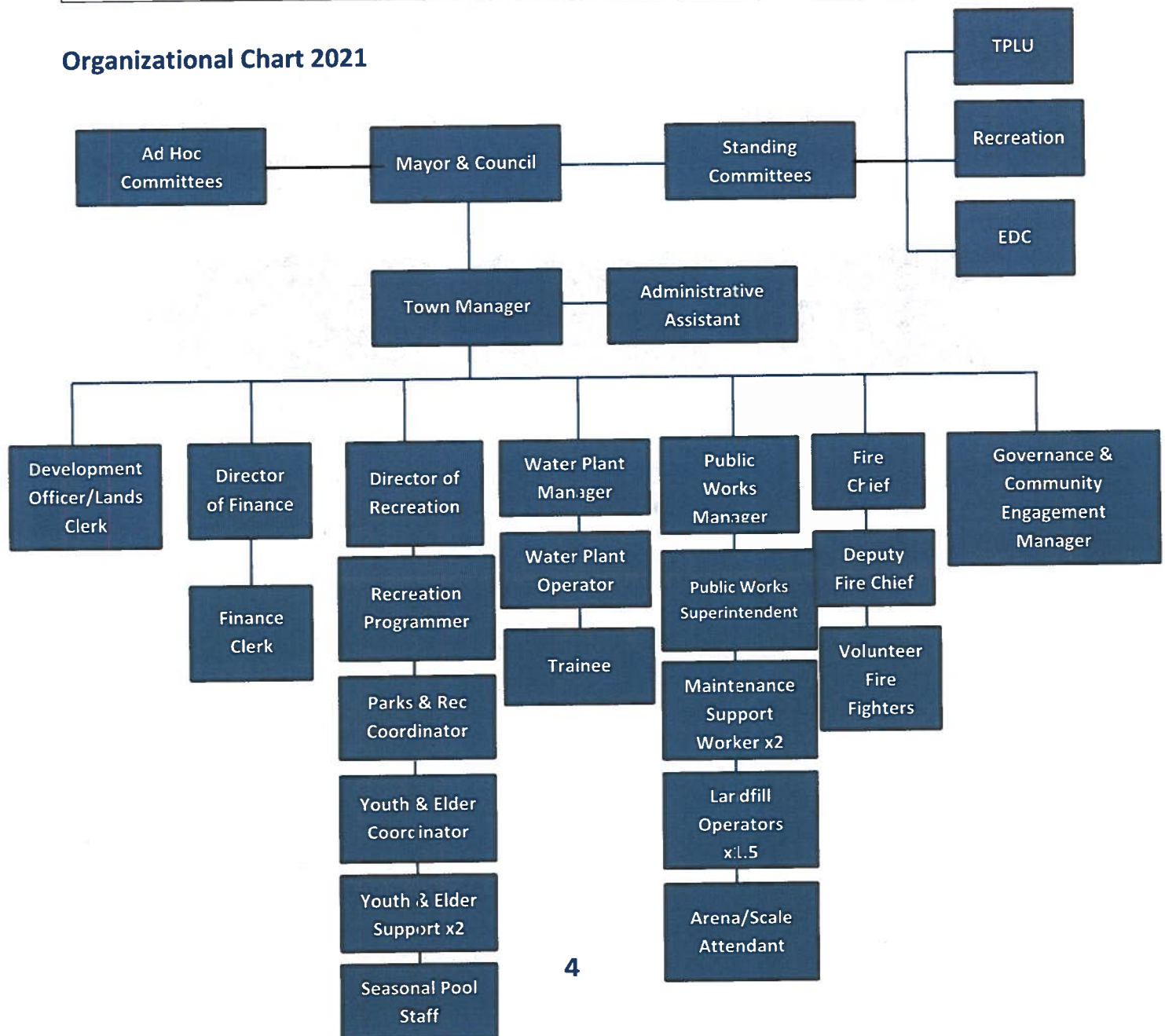
Goal #3:

To promote a caring community where people can make strong connections with others and lead safe, healthy, and productive lives.

Leadership Team

Cathy Clarke	Town Manager	senioradministrativemanager@normanwells.com
Alex Millette	Recreation Director	recreationmanager@normanwells.com
Hugo Pabke	Water Utilities Manager	utilitiesmanager@normanwells.com
Kayla Turner	Community Engagement & Governance Manager	governance@normanwells.com
Johannie Lapierre	Lands/Development Officer	developmentofficer@normanwells.com
	Finance Manager	financemanager@normanwells.com
Randy Sinasac	Fire Chief	firechief@normanwells.com
Alex Millette	Public Works Manager	publicworksmanager@normanwells.com

Organizational Chart 2021

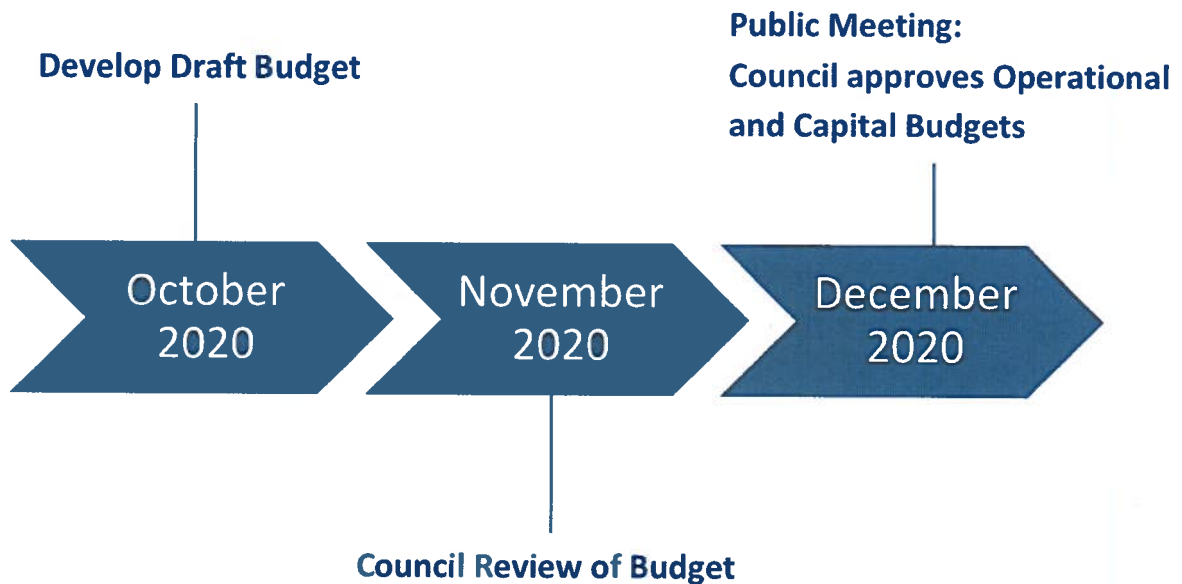


Budget Process

Each year Town staff prepare annual operating and capital budgets for Town Council Consideration. The annual budgets are in alignment with and reflect the long-term vision and mission for the Town established in Council's Strategic Plan.

The Budget for 2021 was presented to Council in November 2020. Departmental service plans were developed, with each area aligning their work and resources to support Council Priorities. A Public Meeting to help inform the development of the Budget was held on December 15, 2020.

Annually, the draft budget is presented for Council consideration, and once Council's deliberations are complete, a final budget is approved.



DEPARTMENTAL BUDGET NARRATIVES:

PROTECTIVE SERVICES:

FOCUS IS PRIMARILY BASED ON BUDGET REDUCTION ON EVERY LINE OF OPERATIONS. REDUCTIONS BASED ON ACTUALS (SOME OF WHICH ARE DIRECTLY RESULTANT TO LIMITATIONS IN 2020 DUE TO COVID RESTRICTIONS) AND ARE FURTHER TAKEN INTO CONSIDERATION AND PROJECTED FOR 2021.

OTHER REDUCTIONS AS RESULT OF REACHING STATUS OF UP-KEEP SCHEDULE OF PERSONAL PROTECTIVE EQUIPMENT, AND UPGRADES UNDERTAKEN DURING PAST YEAR.

OPERATIONS REDUCTIONS:

- TRAINING: 50%
 - EQUIPMENT R&M: 30%
 - MATERIALS 5%
 - VEHICLE R&M 5%
 - PROTECTIVE EQUIP. 40%
 - PROTECTIVE CLOTHING 25%
 - HONORARIUM 25%
-

Increases primarily due to CPI:

- Power 5%
- Heat 5%
- Communication 5%
- Fuel 5%
- Water 5 %
- Telephone 5%

Operational additions, / eliminations include Full time by-law enforcement position. Approx. cost 70k, (keeping in mind the combination of costs previously associated with animal control to be eliminated / rolled into by-law position, 20k reduction.

Some funding availability for COVID-19 compliance issues which have been ongoing with present part time position.

This position is currently involved in overlapping departments for compliance issues relating to building maintenance, public works and parks and rec.

All other lines remain status quo per 2020 budget, with estimated savings of 100k.

Operational reductions have been realized by rotational update/purchases on required protective equipment. Ongoing maintenance of personal protective equipment / equipment R&M to be maintained by

replacement schedule opposed to wholesale end of life replacement. E.G. bunker gear has usable lifespan of 5-10 years, rotational replacement of 2-3 sets annually for upkeep to status quo as opposed to 15 new sets at end of lifespan.

Staffing / Leadership change options have been briefly outlined and can carry further impact on operational budget with change expected spring 2021. Further report, options and discussion for direction can be done in January 2021, included but not limited to replacement of fulltime chief through posting, with overlap of writer's tenure for operational consistency.

Change in format of operations with fulltime chief to that of volunteer (part-time) with appropriate pay grade, chief /operations, chief / administration.

CAPITAL EXPENDITURES

Fire apparatus: 500k (possible post RFQ 250k, half on order half on completion) 2021-2022

Station door replacement: 50k carry over from 2020

Staffing change: elimination of dog catcher, combined service on full time by law enforcement, (animal control) COVID-19 compliance etc.

UTILITIES DEPARTMENT:

The Utilities Department's budgeted revenue for 2021 is in line with budgeted revenue for 2020. Over 65% of the utilities department's budget is fixed, this includes the cost of water delivery and sewer pump out which is set by the town's Water & Sewer contract, the cost of heating the various utilities buildings and the cost of power. The town's Water and Sewer Contract rate is staying the same from 2020-2021 to 2021-2022. The utilities department is set up to be staffed by a manager and 2 operators. We currently have a manager, an operator and a trainee working in the utilities department. Our trainee is working towards completing the training and coursework required to become a certified operator. The only significant change from last year's budget to this year's budget is the inclusion of a \$100,000.00 contingency to the operational budget for use in case of emergencies.

Utilities Department Capital Requests 2021

1) Hydrant Box Replacements (\$50,000.00 - 2021)

The utilities department purchased new above ground hydrants last year. We are planning to begin installing these new hydrants in the summer of 2021. This money would allow the purchase of new hydrant boxes as needed as well as new Storz fittings and hardware for the hydrants.

2) Lagoon Berm Upgrade (\$75,000.00 - 2021)

A portion of the west lagoon berm was washed away during the spring last year. There has been a temporary fix with some large rock placed in the berm. Over the years the west berm has been built up

using shale without raising the level of the clay core in the berm. I would like to raise the level of the clay core in the berm to prevent future washouts of the berm.

3) Heating System (Water Treatment Plant) (2022-2023)

The heating system including boilers, glycol piping, heat exchangers and unit heaters are all original to the water treatment plant. We have had to replace both boilers and a glycol pump at the raw water building which was built at the same time as the water treatment plant. One of my serious concerns is the glycol piping in the water treatment plant. I am unsure of our ability to repair the glycol piping in an emergency. The priority for replacing heating infrastructure at the plant is replacing the existing glycol piping. I would also like to begin looking at the price to replace various other parts of the existing heating system.

LANDS DEPARTMENT:

Community Plan and Zoning by-law renewal project:

Adoption, public consultation, and implementation in 2021. The updated Community Plan document itself will provide funding opportunities and include an implementation plan. The update of the legislation will facilitate the permitting process and answer the population's needs for flexibility and safety. The by-law enforcement officer will help to ensure the by-law is respected. The coordination of the implementation plan will require seeking for grants and quotes as well as project management so that the objectives are reached, and the tasks are completed within the timeframe. Adding signage and beautify targeted areas for example are a simple and efficient way to enhance the town and show order in its development.

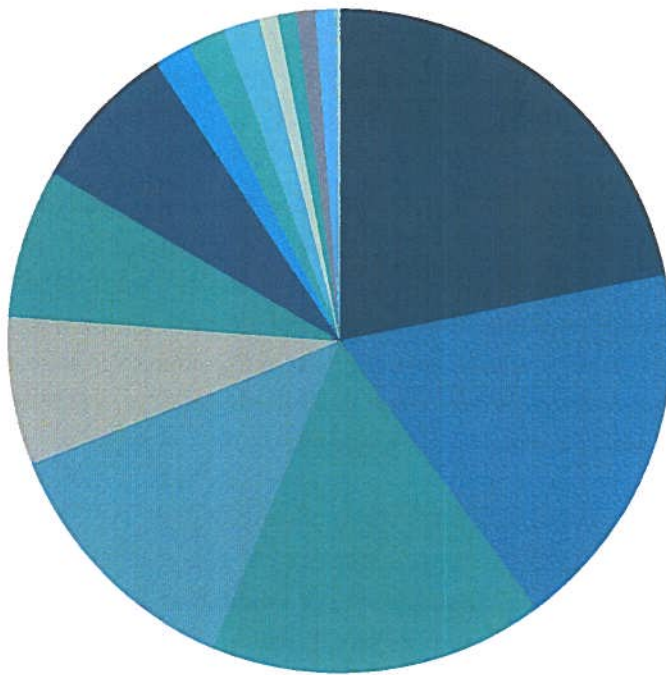
Land Promotion and Public Education:

Accessibility to information and improvement of the customer service. Multiple strategies like on-site signs, house numbering campaign, pamphlets in mailboxes and on social media will be used to provide information on the lands available for sale or rent, on how the Town can support the population with their development projects and on the different requirements and exemptions. The updated website will permit user friendly and visually attractive content.

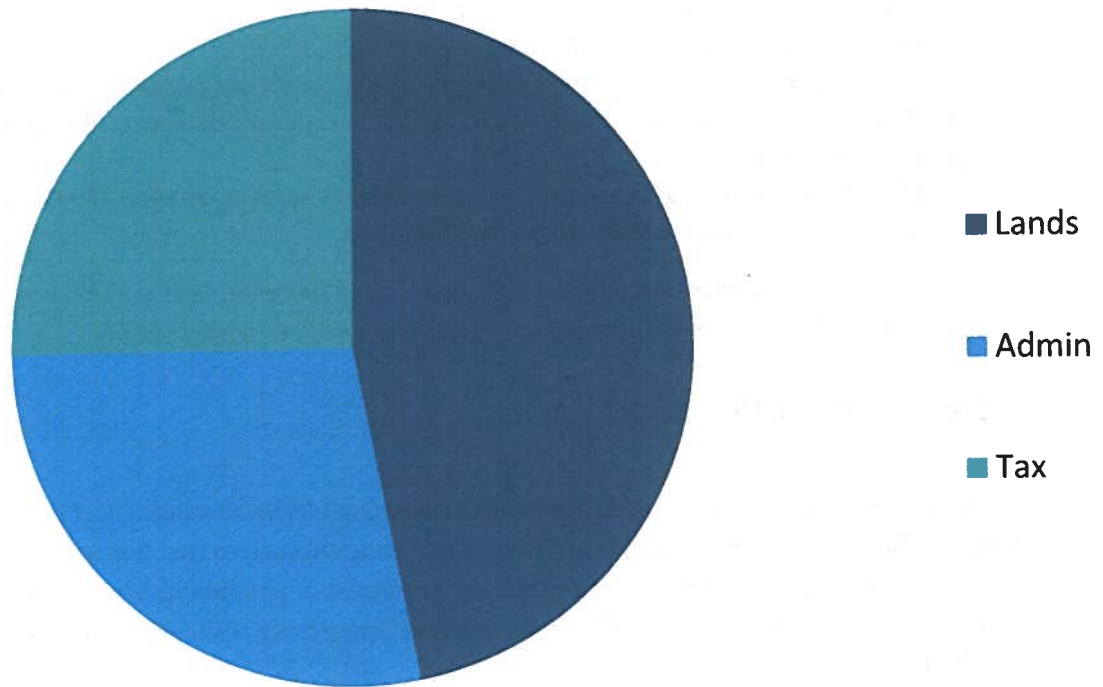
Assessment and Taxation:

Processed yearly. In 2021, more accompaniment might be required in result of the economic difficulties during the pandemic. Offering follow-ups and payment plans to the property owners and moving forward with the procedure on the tax arrears are necessary actions to ensure everyone's fair contribution.

Review 2020



- Community Plan and Zoning by-law renewal: review, public engagement, meeting with consultants
- Tax process: Issue tax notices, GIL, Senior tax relief, arrears, payment plans
- Sage: training, data entry and review
- 16 Development permits (double from 2019)
- Solid waste management by-law: writing, public engagement
- Assessment process: review of the roll, Board of Revision
- Enforcement/compliance with the legislation
- Land disposal
- 28 Council meetings and documentation
- 10 Town planning committee meetings and documentation
- Research & customer service
- Writing of operations manual
- Filing: update electronic and paper data base
- Support to other departments
- GNWT leased properties issues
- 1 lease with GNWT (gazebo)
- Transfer of land
- Town leased properties follow-up



PUBLIC WORKS DEPARTMENT:

The public works department has seen major changes this year but overall, they were successful in putting the department in the right direction. The department has been operating at full capacity this year, this has not happened often in recent history. With more staff and resources available, we seen a higher level of service take place compared to previous years.

Here are some major notables from the 2020 budget:

- Equipment and materials stocks were increased to help with the previous depleted inventory.
- More work was taken in house which allowed for more costs control on certain operations.
- Some higher vehicle and equipment costs because of the larger staff and increased usage.
- Fully staffed public works crew has helped bring more work in house cut costs. This has meant the level of service to the community was greater than recent years.

Going into the 2021 budget, we are looking at continuing and improving that same level of service. We have focused on continuing to expand the resources and tools to help our staff each day. Staffing the landfill and focusing on implementing the recommendations from the Milestone report will also be a big undertaking.

Here are some notes to highlight for the 2021 budget:

- Continue with the same level of service and working to improve it where needed.
- Implementing landfill study recommendations.

- Continuing to keep the department fully staffed.
- Building on the tools and resources inventory.
- Expanding training opportunities for staff.
- Filling the manager position and the additional landfill personnel positions will allow the level of service to continue and more improvement work to be completed. Especially at the landfill which will see more focus in 2021.
- The addition of a new Bobcat will now allow the departments to be more flexible with workloads and cut costs on the existing one as that sees high use.

The public works department has taken a big step forward this year. That is a testament to the resiliency this team has, and it has set the department up for more growth and success in 2021.

RECREATION DEPARTMENT:

It has been tough year for recreation with the ongoing COVID-19 pandemic. But through it all the staff tackled the obstacles in front of them. From virtual programming to the reopening of the facilities, the staff has done a phenomenal job adapting to the ever-changing environments we are currently in. While we see less operations because of COVID-19, we realized the importance of investing in programming through staff, materials, and resources.

Here are some notes from the 2020 budget:

- Operating costs were lower because of closures and restrictions.
- Grants and other funding sources did not decrease this past year.
- Closures have allowed us to work on some infrastructure projects funded through gas tax.
- This shutdown has really allowed the department to update maintenance that was lacking in certain facilities.
- The recreation master plan project was able to see more focus and development, this plan will help the department in 2021 and years to come.
- Covid-19 has shown us the importance of outdoor facilities and programming, investment in them for 2021 will become a focus.

Going into the 2021 budget, we know COVID-19 will continue to influence what we can and cannot do next year. The big focuses going into the new year will be rolling out the recreation master plan recommendations once that is done, increased and improved programming, and improving outdoor facilities such as parks and playgrounds.

Here are some highlights from the 2021 budget:

- Continuing to sustain the department size to help rollout programming and facility operations.
- Decrease in funding for big gathering events because of COVID-19 measures.
- Pool will remain closed as logistics are difficult for staffing and restrictions because of COVID-19.
- There is no expected decrease in funding through grants and other sources.
- Improving outdoor facilities and parks has become a focus.
- Making the necessary investments in current infrastructure, while starting to build a case for funding for new facilities.

- Using the recreation master plan and building assessments as vital tools to get more funding for new facilities.

Even though the community will still feel the effects of COVID-19 next year. The recreation department will be focused and improving and growing what we can do, rather than worry about what we cannot. The team is ready to power through and help deliver essential recreation services to the community that are very important in difficult times like now.

GENERAL ADMINISTRATION:

This department is responsible for the collection of all revenues, payments, and administrative support and management for the Town of Norman Wells, Mayor, and Council.

Expenses:

Many of our costs are fixed, as in we have no control over them either by necessity, legislation, or Town Employee Policy.

As such, it includes the salaries and benefits (benefits packages are an additional 30% on top of salaries). We do have a grid for each Town position which is brought forth to Council annually for a Cost-of-Living increase as per Town Policy. We have requested at 1.6% increase on the grid for 2021.

Administrative Staff:

- Senior Administrative Officer
- Finance Manager
- Finance Clerk
- Administrative Assistant
- Lands/Development Officer
- Governance and Community Engagement Manager

Revenue:

- No proposed tax increases
- IOL substantially increased last year
- Sensitivity of community members and businesses therefore attempting to maintain status quo
- A proposed 5% increase to the following because of cost increases:
 - Business Licenses
 - Lottery Fees
 - Power
 - Heat
 - Fuel
 - Telephone
- Tax collection has been good, payment plans well subscribed

- **Utilities collections poor, payment plans poorly subscribed**
- **Interest rates low and fluctuating**
- **External funding has been stable, and the Town is expecting more Covid-19 subsidy**
- **Every department is looking for grant support where applicable**

Current Mill Rates:

- **Commercial, Aviation, and Navigation: 9.30 Mills**
- **Undeveloped Commercial: 21.90 Mills**
- **Industrial: 14.20 Mills**
- **Hydrocarbon Industrial: 26.50 Mills**
- **Pipeline: 26.50 Mills**
- **Residential: 5.89 Mills**
- **Undeveloped Residential: 13.13 Mills**
- **Recreational: 5.89 Mills**
- **Institutional: 6.01 Mills**

Draft 2021 Operational Budget
Town of Norman Wells
Version 1.0

	<i>Revenues</i>	<i>Expenditures</i>	<i>Surplus (Deficit)</i>
General Administration	5,153,498	2,447,910	2,705,588
Protective Services	32,900	506,097	(473,197)
Public Works	106,349	1,597,375	(1,491,026)
Quarry	372,623	136,500	236,123
Recreation	297,838	956,918	(659,080)
Land Department	84,500	47,241	37,259
Surplus (Deficit)	6,047,708	5,692,042	355,666

**Draft 2021 Operational Budget
Town of Norman Wells**

			30,846
Water and Sewer	2,184,220	2,509,040	(324,820)
Surplus (Deficit)			(324,820)

General Administration

	Actual as of Sept 30-2020			
	2020		2021	
	Budget		Budget	
Property Taxes				
2-7-200-0-100 Residential	258,000	\$ 247,898.15	258,000	
2-7-200-0-110 Commercial	176,000	\$ 222,993.14	176,000	
2-7-200-0-120 Undeveloped Commercial	12,220	\$ 14,267.85	12,220	
2-7-200-0-130 Industrial	130,000	\$ 131,809.00	130,000	
2-7-200-0-140 Undeveloped Industrial	28,500	\$ 28,802.28	28,500	
2-7-200-0-150 Pipeline	575,882	\$ 573,171.80	575,882	
2-7-200-0-160 Hydrocarbon Industrial	2,426,142	\$ 2,082,587.03	2,426,142	
2-7-200-0-170 Institutional	804	\$ 973,832.18	804	
2-7-200-0-180 Recreational	1,819	\$ 992.88	1,819	
2-7-200-0-190 Aviation	15,188	\$ 11,382.21	15,188	
Total for Property Taxes	3,624,654	\$ 3,711,084.58	3,624,654	
Grants in Lieu				
2-7-200-0-220 Federal Government	31,800	\$ 24,249.91	31,800	
2-7-200-0-230 NWT Power Corporation	5,444	\$ 4,357.98	5,444	
2-7-200-0-240 CBC	765	\$ 554.28	765	
2-7-200-0-250 Government of the NWT	99,000	\$ 293,777.29	99,000	
Total for Grants in Lieu	137,009	\$ 322,939.46	137,009	
School Taxes				
2-7-200-0-280 General Public School Tax	500,000	\$ 680,705.64	681,000	
Net School Tax Payable	(485,000)	\$ -	(681,000)	
Total for School Taxes	15,000	\$ -	-	
Total Revenue from Property	3,746,663	\$ 4,034,024	3,761,663	
Other Revenues				
2-7-200-0-300 House Rental	20,000	\$ 11,825.00	25,800	
2-7-200-0-320 2% School Commissions	10,000	\$ -	10,000	
2-7-200-0-490 Other	120,000	\$ 519.62	-	
2-7-200-0-500 Formula Funding	1,171,000	\$ 781,000.00	1,171,000	
2-7-200-0-510 Insurance Subsidy - GNWT	-	\$ -	-	
2-7-200-0-590 Other Grants - GNWT	57,500	\$ 30,585.30	-	
2-7-200-0-595 Other Grants - Federal	34,250	\$ 2,058,000.00	-	
2-7-200-0-600 Interest	1,500	\$ 23,161.98	1,500	
2-7-200-0-605 Interest on Reserves	68,850	\$ 37,414.90	68,850	
2-7-200-0-610 Interest - Accts. Recv.	-	\$ -	-	
2-7-200-0-700 Tax Interest and Penalties	5,550	\$ 36,745.35	5,550	
2-7-200-0-760 Business Licenses	8,000	\$ 7,338.00	8,400	
2-7-200-0-790 Lottery Fees	700	\$ 235.00	735	
2-7-200-0-995 Indirect Administration	100,000	\$ -	100,000	
Total for Other Revenues	1,597,350	\$ 2,986,825.15	1,391,835	
Total General Revenue	5,344,013	\$ 7,020,849.19	5,153,498	
Council				
2-9-100-0-100 Honorariums Payroll Expense - Mayor	21,000	\$ 17,500.00	21,000	
2-9-100-0-230 Travel - Mayor	15,000	\$ 3,800.96	-	
2-9-100-0-500 Materials - Mayor	1,000	\$ -	1,000	
2-9-100-1-100 Honorariums Payroll Expense - Council	93,000	\$ 74,545.65	93,000	
2-9-100-1-230 Travel - Council	45,000	\$ 10,036.00	-	
2-9-100-1-380 Donations - Council	30,000	\$ 2,500.00	50,000	
2-9-100-1-500 Materials - Council	1,000	\$ -	3,000	
2-9-100-1-530 E.M.O. - Council	1,500	\$ 1,311.69	3,000	
rec committee	3,000	\$ -	3,000	
lands/planning committee	3,000	\$ 271.65	3,000	
Economic Dev Committee	3,000	\$ -	3,000	
Total for Council	216,500	\$ 109,865.95	182,000	
Administration				
2-9-200-0-100 Payroll Expense - Admin	764,875	\$ 682,991.93	765,251	
Transfer from lands	25,259	\$ 18,944.25	25,259	
2-9-200-0-180 Training - Admin	10,000	\$ 669.00	10,000	
2-9-200-0-200 Advertising - Admin	3,200	\$ 637.95	3,200	
2-9-200-0-210 Subscriptions & Membershi	16,500	\$ 5,922.32	16,500	
2-9-200-0-215 Accounting Software	150,000	\$ 53,972.45	250,000	
2-9-200-0-220 Recruiting Expenses - Adm	1,000	\$ 168.97	1,000	
Travel - Other Organizations	80,000	\$ 23,496.68	20,000	
2-9-200-0-230 Travel - Admin	15,000	\$ 19,477.24	-	
2-9-200-0-240 Insurance - Admin	110,000	\$ 106,566.00	110,000	
2-9-200-0-245 WCB - Admin	60,000	\$ -	60,000	
2-9-200-0-250 IT Services - Admin	20,000	\$ 90,407.36	65,000	
2-9-200-0-260 Postage - Admin	3,100	\$ 5,178.52	3,100	
2-9-200-0-270 Telephone - Admin	20,000	\$ 35,984.06	20,000	
2-9-200-0-280 Audit Fees - Admin	40,000	\$ 24,695.00	58,000	
2-9-200-0-300 Building R&M - Admin	1,000	\$ 3,096.26	1,000	
2-9-200-0-340 Contract Services	200,000	\$ 392,078.49	200,000	
2-9-200-0-390 Miscellaneous - Admin	250	\$ 112.50	250	
2-9-200-0-500 Materials - Admin	30,000	\$ 30,169.08	30,000	
2-9-200-0-550 Office Equipment - Admin	20,000	\$ 11,944.06	20,000	
2-9-200-0-580 Safety - Admin	-	\$ -	-	
2-9-200-0-600 Power - Admin	15,250	\$ 14,157.19	15,250	
2-9-200-0-620 Heat - Admin	13,700	\$ 9,369.82	13,700	
2-9-200-0-640 Vehicle Fuel - Admin	3,500	\$ 4,646.80	3,500	
2-9-200-0-650 Vehicle R&M - Admin	2,000	\$ 482.22	5,000	
2-9-200-0-910 Equipment Replacement Res	-	\$ -	-	
2-9-200-0-965 Water - Admin	2,000	\$ 1,124.63	2,000	
Staff Housing	-	\$ 16,496.79	10,000	
2-9-200-0-997 Trsf to W&S from Gen Op	-	\$ -	-	
Total for Administration	1,606,634	\$ 1,552,789.57	1,708,010	

Journal Entry 1

	Acct	DR	CR
	400200GG	153579.6	
	400205GG	71154.36	
	400210-GG	2895.48	
	400215-88	33486.48	
	400220-88	5894.64	
	400225-88	78136.56	
	400430-88	331312.32	
	400435-88	992.88	
	400445-88	3253.32	
	400550-88		680705.64
Total		680705.64	680705.64
Journal Entry 2	DR	CR	
400500-88 Fedl Govt		24249.91	
400510 NWT Power		4357.98	
400530-88		293777.29	
400520-88		554.28	
100255	293777.3		
rest comes out of mill rate tides above			
Totals			
ACCT	DR	CR	
400560		9019.8	

<i>Fiscal</i>			
2-9-290-0-380 Senior Citizens Tax Relie	7,900	\$ 8,889.46	7,900
2-9-290-0-700 Doubtful Accounts(Recover	-		-
2-9-290-0-720 Bank Service Charges	50,000	\$ 34,009.00	50,000
2-9-290-0-740 Interest on Debentures	-		-
2-9-290-0-880 Debenture Payment	-		-
2-9-290-0-910 Equipment Replacement Res	-		-
2-9-290-0-920 Diversification Reserve	-		-
2-9-290-0-930 Environmental Reserve	-		-
2-9-290-0-940 general Reserve	600,000		500,000
Operational Contingency Reserve	-		-
2-9-290-0-950 Gas Tax Reserve	-		-
2-9-290-0-955 Public Infrastructure Res	-		-
2-9-290-0-997 Trsfy to W&S Op. fr Gen.	-		-
Total for Fiscal	657,900	\$ 42,898.46	557,900
Total General Admin Expenses	2,481,034	\$ 1,705,653.98	2,447,910
General Admin - Surplus (Deficit)	2,862,979	\$ 5,315,195.21	2,705,588

Protective Services

	2020 Budget		2021 Budget
Revenue	-		-
Enbridge Grant	7,500		-
2-7-300-0-760 Fines, Licence & Insurance	20,000	\$ 520.00	20,000
Staff Housing			12,900
Total for Revenue	<u>27,500</u>	<u>\$ 520.00</u>	<u>32,900</u>
Expenditures			
Animal Control			
2-9-300-0-100 Salaries - Animal Control	18,000	\$ 10,000.00	-
2-9-300-0-150 CPP - Animal Control	-		-
2-9-300-0-160 EI - Animal Control	-		-
2-9-300-0-170 Group Ins - Animal Control	-		-
2-9-300-0-340 Contract Services - Bylaw	-		-
2-9-300-0-500 Materials - Animal Control	1,500		3,000
Fire Department			
2-9-320-0-100 Honorarium Payroll Expense - FD	200,000	\$ 177,437.89	256,497
Insurance	-		-
2-9-320-0-180 Training - FD	20,000	\$ 7,030.29	20,000
2-9-320-0-270 Telephone - FD	8,100	\$ 6,530.87	8,100
2-9-320-0-300 Building R&M - FD	5,000	\$ 6,402.08	10,000
2-9-320-0-320 Equipment R&M - FD	47,500	\$ 15,634.89	47,500
2-9-320-0-500 Materials - FD	15,000	\$ 5,480.54	15,000
2-9-320-0-510 Station Wear - FD	5,000		5,000
2-9-320-0-520 Protective Clothing - FD	12,000	\$ 6,846.81	12,000
2-9-320-0-530 Fire Prevention - FD	3,000	\$ 1,060.00	3,000
2-9-320-0-550 Protective Equipment - FD	45,000	\$ 9,643.24	45,000
2-9-320-0-560 Communication - FD	3,650	\$ 3,146.20	10,000
2-9-320-0-600 Power - FD	18,000	\$ 17,350.20	18,000
2-9-320-0-620 Heat - FD	21,000	\$ 12,512.10	21,000
2-9-320-0-640 Fuel Vehicle - FD	7,000	\$ 470.74	7,000
2-9-320-0-650 Vehicle R&M - FD	10,000	\$ 2,033.48	10,000
2-9-320-0-910 Equipment Replacement Res	-		-
Staff Housing		\$ 10,005.89	10,000
2-9-320-0-965 Water - FD	5,000	\$ 5,632.70	5,000
Total for Expenditures	<u>444,750</u>	<u>\$ 297,217.92</u>	<u>506,097</u>
Surplus (Deficit)	<u>(417,250)</u>	<u>-\$ 296,697.92</u>	<u>(473,197)</u>

Public Works

	2020 Budget		2021 Budget
Public Works			
Expenditures			
2-9-400-0-100 Payroll Expense - PW	529,692	\$ 389,429.09	491,822
2-9-400-0-180 Training - PW	10,000	\$ -	10,000
2-9-400-0-230 Travel - PW	6,000	\$ 604.77	-
2-9-400-0-270 Telephone - PW	-	\$ 4,129.58	-
2-9-400-0-300 Building R&M - PW	10,000	\$ 4,798.85	10,000
2-9-400-0-310 Staff Housing - PW	15,000	\$ 21,473.52	15,000
2-9-400-0-340 Equipment R&M - PW	10,000	\$ 17,062.43	10,000
2-9-400-0-500 Materials - PW	15,000	\$ 18,510.44	15,000
2-9-400-0-520 Safety - PW	10,000	\$ 6,654.83	10,000
2-9-400-0-550 Equipment - PW	25,000	\$ 18,356.89	18,000
2-9-400-0-640 Vehicle Fuel - PW	18,000	\$ 25,788.05	18,000
2-9-400-0-650 Vehicles R&M - PW	8,000	\$ 16,214.48	13,000
2-9-400-0-900 Capital Purchasing-PW		\$ 175,030.91	
2-9-400-0-905 Capital Purchase Contra - PW			
2-9-400-0-910 Equipment Replacement Res			
2-9-400-0-965 Utility Services- PW	32,908	\$ 21,586.05	34,553
Total for Expenditures	689,600	\$ 719,639.89	645,375

Road Maintenance

Expenditures			
2-9-420-0-340 Grading - Roads	19,000	\$ 6,975.00	19,000
2-9-420-0-345 Sweeping Roads	10,000	\$ 11,950.00	12,000
2-9-420-0-350 Sanding - Roads	40,000	\$ 2,700.00	40,000
2-9-420-0-355 Snow Clearing - Roads	85,000	\$ 68,539.00	103,000
2-9-420-0-360 Road Maintenance -Roads	50,000	\$ 51,146.25	50,000
2-9-420-0-370 Docks/Marinas - Roads	6,000		2,000
2-9-420-0-500 Dust Control - Roads	220,000	\$ 162,413.38	220,000
2-9-420-0-510 Culverts - Roads	50,000		50,000
2-9-420-0-520 Street Signs - Roads	7,000	\$ 23,167.36	7,000
2-9-420-0-540 Town Beautification Roads	15,000	\$ 212,999.73	15,000
2-9-420-0-600 Street Lighting - Roads	55,000		55,000
2-9-420-0-970 Quarry Materials - Roads	-		-
Professional Fees		\$ 20,116.97	

Total for Expenditures	557,000	\$	539,890.72	573,000
Environmental Health				
Revenue				
2-7-440-0-300 Garbage Fees	103,205	\$	83,541.24	103,205
2-7-440-0-965 Garbage Fees - Town	3,144	\$	2,460.00	3,144
Total for Revenue	106,349	\$	86,001.24	106,349
Expenditures				
2-9-440-0-320 Garbage Bin R&M	50,000	\$	1,514.36	50,000
2-9-440-0-340 Garbage Collection	117,000	\$	81,458.38	117,000
2-9-440-0-350 Solid Waste Site Manageme	225,000	\$	73,200.00	125,000
2-9-440-0-360 Landfill Study	12,000	\$	15,820.31	12,000
2-9-440-0-370 Cemetery Maintenance	30,000	\$	3,217.50	10,000
vegetation management	65,000	\$	23,493.81	65,000
2-9-440-0-700 Site Restoration	-			-
2-9-440-0-970 Quarry Materials - Enviro	-	\$	13,100.00	-
Total for Expenditures	499,000	\$	211,804.36	379,000
Environmental Health - Surplus (Deficit)	(392,651)	-\$	125,803.12	(272,651)
Public Works - Surplus (Deficit)	(689,600)	-\$	719,639.89	(645,375)
Roads - Surplus (Deficit)	(557,000)	-\$	539,890.72	(573,000)
Total - Surplus (Deficit)	(1,639,251)	-\$	1,385,333.73	(1,491,026)

Quarry

	2020 Budget		2021 Budget
Revenue			
2-7-480-0-300 Quarry Sales	341,184	\$ 223,346.46	300,000
2-7-480-0-340 Scale Operating Fee	22,449		22,449
2-7-480-0-969 Scale Operating Fee to To	7,853		7,853
2-7-480-0-970 Quarry Sales to Town	42,321		42,321
Total for Revenue	413,807	\$ 223,346.46	372,623
Scale Operating Expenditures			
2-9-480-0-100 Payroll Expense - Quarry			
2-9-480-0-270 Telephone - Quarry	-		-
2-9-480-0-300 Quarry Maintenance	20,000	\$ 15,851.46	5,000
2-9-480-0-310 Building R&M - Quarry	13,000	\$ 4,613.22	10,000
2-9-480-0-500 Materials - Quarry	3,000	\$ -	3,000
2-9-480-0-600 Power - Quarry	4,400	\$ 4,297.56	4,400
2-9-480-0-620 Heat	3,500	\$ 1,652.85	3,500
2-9-480-0-940 Equipment R&M - Quarry	10,000		10,000
2-9-480-0-965 Water - Quarry	600	\$ 226.31	600
Total for Scale Operating Expenditures	54,500	\$ 26,641.40	36,500
Other Expenditures			
2-9-480-0-400 Cost of Materials	100,000	\$ 1,084,193.97	100,000
2-9-480-0-410	-		-
2-9-480-0-600	-		-
2-9-480-0-620	-		-
2-9-480-0-760 Esker Road Development	-		-
2-9-480-0-940 Equipment R&M - Quarry	-		-
2-9-480-0-950 To Restoration Reserve	-		-
2-9-480-0-970 Quarry Material - Quarry	-	\$ 32,742.28	-
2-9-480-0-995 Indirect Admin Fee - Quar	-		-
Total for Other Expenditures	100,000	\$ 1,116,936.25	100,000
Surplus (Deficit)	259,307	-\$ 920,231.19	236,123

Recreation

	2020 Budget		2021 Budget
Recreation Administration			
Revenue			
2-7-600-0-560 Other GNWT- Rec	7,000	\$ 37,055.00	7,000
2-7-600-0-860 Other Revenue - Rec	120,000	\$ 163,735.80	120,000
2-7-600-3-500 Contribution Agreement -	37,000		37,000
2-9-600-0-520 Staff house	12,900		12,900
Total for Revenue	176,900		176,900
Expenditures			
2-9-600-0-100 Payroll Expense - Rec	464,000	\$ 414,858.92	455,318
2-9-600-0-180 Training - Rec	7,000	\$ 250.00	7,000
2-9-600-0-210 Subscriptions & Membershi	1,000	\$ 198.58	1,000
2-9-600-0-220 Recruitement - Rec	200		200
2-9-600-0-225 Staff Housing	6,000	\$ 3,422.32	10,000
2-9-600-0-230 Travel - Rec	5,000	\$ 3,000.00	-
Community Wellbeing joint partnership	20,000		-
Insurance	-		-
2-9-600-0-260 Postage - Rec	-		-
2-9-600-0-270 Telephone - Rec	1,800	\$ 923.00	1,800
2-9-600-0-300 Building R&M - Rec	7,500	\$ 153.90	10,000
Equipment R&M		\$ 467.25	
2-9-600-0-340 Clinics - Rec	-		-
2-9-600-0-500 Materials - Rec	3,000	\$ 4,134.45	3,000
2-9-600-0-510 Program Materials - Rec	16,000	\$ 17,514.52	16,000
2-9-600-0-520 Special Events - Rec	5,000	\$ 203.32	5,000
2-9-600-0-525 Canada Day - Rec	8,000	\$ 7,597.14	8,000
2-9-600-0-580 Safety - Rec	3,000	\$ 1,740.18	3,000
2-9-200-0-530 Black Bear Jamboree	25,000		25,000
2-9-600-0-590 Spring Fling - Rec	5,000	\$ 4,311.28	5,000
2-9-600-0-640 Vehicle Fuel - Rec	3,000	\$ 2,400.26	3,000
2-9-600-0-650 Vehicle R&M - Rec	5,000	\$ 2,897.91	6,500
2-9-600-0-910 To Equipment Replacement	-		-
2-9-200-0-380 Donated Services - Admin	-		-
2-9-600-3-550 Equipment - Sport Funding	1,000		1,000
2-9-600-3-790 Travel - Sport Funding	14,000		14,000
Staff House		\$ 6,873.79	10,000
capital		\$ 39,722.00	
Quarry Material		\$ 3,235.00	
Total for Expenditures	600,500	\$ 464,073.03	584,818
Rec Admin - Surplus (Deficit)	(423,600)	-\$ 464,073.03	(407,918)

Pool**Revenue**

2-7-610-0-300 Pool Lesson Fees	-	-
2-7-610-0-310 Pool Passes	-	-
2-7-610-0-560 OtherFunding - Pool	60,000	-
2-7-610-0-940 Transfer from Capital - P	-	-
Total for Revenue	60,000	-

Expenditures

2-9-610-0-100 Payroll Expenses - Pool	46,000	-
2-9-610-0-180 Training - Pool	1,000 \$ 340.00	-
2-9-610-0-220 Recruitment - Pool	3,000	-
2-9-610-0-230 Travel - Pool	4,000 \$ 2,842.17	-
2-9-610-0-270 Telephone - Pool	1,200	-
2-9-610-0-275 Staff Housing - Pool	1,000	-
2-9-610-0-300 Buildings R&M - Pool	20,000	-
2-9-610-0-320 Equipment R&M - Pool	1,000	-
2-9-610-0-500 Materials - Pool	2,000	-
2-9-610-0-590 Swim Meet - Pool	13,000	-
2-9-610-0-600 Power - Pool	7,000 \$ 679.33	-
2-9-610-0-620 Heat - Pool	10,000	-
2-9-610-0-965 Water - Pool	4,000	-
Building Assessment		30,000
Total for Expenditures	113,200 \$ 3,861.50	30,000

Pool - Surplus (Deficit)

(53,200) -\$ 3,861.50	(30,000)
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Arena**Revenue**

Other Arena Funding	50,000	-
2-7-620-0-300 Sponsorship	2,000	-

Expenditures

2-9-620-0-270 Telephone - Arena	6,000 \$ 1,976.49	6,000
2-9-620-0-300 Building R&M - Arena	20,000	5,000
2-9-620-0-320 Equipment R&M - Arena	3,000 \$ 9,652.08	3,000
2-9-620-0-500 Materials - Arena	6,000 \$ 3,263.57	6,000
2-9-620-0-550 Equipment - Arena	14,000 \$ 9,652.08	14,000
2-9-620-0-600 Power - Arena	50,000 \$ 35,573.22	50,000
2-9-620-0-620 Heat - Arena	70,000 \$ 35,414.61	70,000
2-9-620-0-965 Water - Arena	4,500	4,500
2-9-620-0-970 Quarry Materials - Arena	2,000 \$ 1,829.80	2,000
Total for Expenditures	175,500 \$ 97,361.85	160,500

Arena - Surplus (Deficit)

(123,500) -\$ 97,361.85	(160,500)
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Fitness Centre

Revenue

2-7-630-0-300 Fitness Centre	15,000	\$	6,642.06	15,750
Total for Revenue	15,000			15,750

Expenditures

2-9-630-0-300 Building R&M - FC	1,000			1,000
2-9-630-0-320 Equipment R&M - FC	1,000			1,000
2-9-630-0-500 Materials - FC	500	\$	1,270.60	2,000
2-9-630-0-550 Equipment - FC	10,000	\$	2,960.22	10,000
2-9-630-0-600 Power - FC	-			-
2-9-630-0-965 Water - FC	-			-
Total for Expenditures	12,500	\$	4,230.82	14,000

Fitness Centre - Surplus (Deficit)

2,500	1,750
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Curling Rink

Revenue

2-7-640-0-300 Curling Club Rental	-			-
Total for Revenue	-			-

Expenditures

2-9-640-0-270 Telephone - Curling	-			-
2-9-640-0-300 Building R&M - Curling	3,000			10,000
2-9-640-0-500 Materials - Curling	500			-
2-9-640-0-600 Power - Curling	13,500	\$	11,962.66	13,500
2-9-640-0-620 Heat - Curling	9,200	\$	7,052.41	9,200
2-9-640-0-965 Water - Curling	3,000	\$	1,186.40	3,000
Total for Expenditures	29,200	\$	20,201.47	35,700

Curling Rink - Surplus (Deficit)

(29,200) -\$	20,201.47	(35,700)
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Community Hall

Revenue

2-7-650-0-300 Community Hall Rentals	6,000	\$	935.00	6,300
Total for Revenue	6,000	\$	935.00	6,300

Expenditures

2-9-650-0-270 Telephone - Hall	2,000	\$	3,659.86	2,000
2-9-650-0-300 Building R&M - Hall	15,000	\$	938.42	15,000
2-9-650-0-320 Equipment R&M - Hall	1,500			1,500
2-9-650-0-500 Materials - Hall	1,000	\$	500.00	1,000
2-9-650-0-600 Power - Hall	14,000	\$	8,551.35	14,000
2-9-650-0-620 Heat - Hall	20,000	\$	18,852.94	20,000
2-9-650-0-965 Water - Hall	17,000	\$	8,700.50	17,000
Total for Expenditures	70,500	\$	41,203.07	70,500

Community Hall - Surplus (Deficit)

(64,500) -\$ 40,268.07 (64,200)
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Open Play Spaces

Revenue	85,000		85,000
	-		-
Expenditures			
2-9-660-0-300 Grounds R&M - Trail	5,000	\$ 4,400.00	5,000
2-9-660-0-301 Jackfish Lake	25,000	\$ 35,600.00	25,000
2-9-660-0-320 Equipment R&M - Spaces	2,000		2,000
2-9-660-0-500 Materials - Spaces	3,000	\$ 32,675.00	3,000
2-9-660-0-510 Beautification	5,000		5,000
2-9-660-0-180 Training	3,000		3,000
Total for Expenditures	43,000	\$ 72,675.00	43,000

Open Play Spaces - Surplus (Deficit)

42,000 -\$ 72,675.00 42,000

Church**Expenditures**

2-9-610-0-300 Bldg R&M - Church	3,000	\$ 482.49	3,000
2-9-670-0-600 Power - Church	16,000	\$ 13,387.43	16,000
2-9-670-0-620 Heat - Church	20,000	\$ 13,647.13	20,000
2-9-670-0-965 Water - Church	2,000	\$ 312.12	2,000
	41,000	\$ 27,829.17	41,000

Church - Surplus (Deficit)

(41,000) -\$ 27,829.17 (41,000)
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Youth & Elder Centre

Revenue

2-7-680-0-500 GNWT Funding - Y&E	13,888	\$ 13,888.00	13,888
2-7-680-0-860 Other Revenue - Y&E	-		-
Total for Revenue	13,888	\$ 13,888.00	13,888

Expenditures

2-9-680-0-100 Payroll Expense - Y&E	112,000		-
Training		\$ 1,344.00	
2-9-680-0-230 Travel - Y&E	-	\$ 803.00	-
2-9-680-0-270 Telephone - Y&E	2,200	\$ 1,875.45	2,200
2-9-680-0-300 Bldg R&M - Y&E	3,000	\$ 73.98	3,000
2-9-680-0-340 Contract Services - Y&E	-		-
2-9-680-0-500 Materials - Y&E	1,500	\$ 1,564.51	1,500
2-9-680-0-600 Power - Y&E	5,500	\$ 5,622.82	5,500
2-9-680-0-620 Heat - Y&E	3,000	\$ 1,494.93	3,000
2-9-680-0-965 Water - Y&E	1,200	\$ 1,057.50	1,200
Total for Expenditures	128,400	\$ 13,836.19	16,400

Youth & Elder Centre - Surplus (Deficit)	<u>(114,512)</u>	<u>\$ 51.81</u>	<u>(2,512)</u>
Total Recreation - Surplus (Deficit)	<u>(805,012)</u>	<u>-\$ 726,218.28</u>	<u>(698,080)</u>

Land Department

	2020 Budget		2021 Budget
REVENUES			
Lots sales	50,000	\$ 1,000.00	25,000
Land leases	25,000	\$ 33,421.95	3,000
Tax Certificates and Surveys	900	\$ 360.00	500
Development Permits	1,500	\$ 1,087.50	1,000
Canada Summer Jobs Grant	1,250		-
Lands Grants	75,000	\$ 24,000.00	55,000
Total Revenues	153,650	\$ 59,869.45	84,500
EXPENDITURES			
Payroll Expense			
Transfer to Administration	(25,259)	-\$ 18,944.30	(25,259)
Lands Planning	60,000	\$ 35,410.66	30,000
Training	3,000		1,500
Travel	3,400		-
Land Assessment & Surveys	30,000	\$ 28,247.00	-
Land Development/Cleanup	50,000		25,000
Land Promotion	2,500		2,000
Legal Costs	6,000	\$ 262.00	2,000
Materials	5,000	\$ 265.00	2,000
Staff Housing		\$ 3,688.49	10,000
Total Expenditures	134,641	\$ 48,928.86	47,241
Surplus (Deficit)	19,009	\$ 10,940.60	37,259

Water and Sewer

	2020 Budget		2021 Budget
Revenue			
Water			
4-7-100-0-300 Commercial	259,700.00	\$ 222,773.08	259,700.00
4-7-100-0-320 Government	59,000.00	\$ 23,766.67	59,000.00
4-7-100-0-330 Industrial	24,380.00	\$ 10,232.00	24,380.00
4-7-100-0-340 Residential	438,840.00	\$ 307,099.66	438,840.00
4-7-100-0-360 Public Housing	90,000.00	\$ 78,189.98	90,000.00
4-7-100-0-370 GNWT	88,000.00	\$ 27,770.34	88,000.00
4-7-100-0-380 Water Only	6,000.00	\$ 1,873.42	6,000.00
4-7-100-0-385 Bulk Water	2,000.00	\$ 14,245.12	2,000.00
4-7-100-0-390 Camps	286,200.00	\$ 152,672.13	286,200.00
4-7-100-0-965 Trucked Water - Town	7,600.00	\$ 6,553.79	7,600.00
4-7-100-0-966 Metered Water - Town	80,000.00	\$ 40,586.28	80,000.00
Total trucked	1,261,720	\$ 845,176.19	1,261,720
Cost of Sales			
4-9-100-0-400 Trucked Water - W&S	1,260,000	\$ 954,917.41	1,260,000
Total for Cost of Sales	1,260,000	\$ 954,917.41	1,260,000
Gross Margin	1,720	-\$ 109,741.22	1,720
Other Revenue			
4-7-100-0-490 Miscellaneous Fees	4,500	\$ 1,556.76	4,500
4-7-100-0-500 GNWT - W&S Subsidy	913,000	\$ 632,000.00	913,000
4-7-100-0-590 Fr Public Infra. Res.- W&	-		-
4-7-100-0-700 Penalties / Interest Char	5,000	\$ 2,198.30	5,000
4-7-100-0-940 Fr W&S Capital Reserve	-		-
4-7-100-0-997 Trsfr fr Gen Op to W&S Op	-		-
Total for Other Revenue	922,500	\$ 635,755.06	922,500
Total W & S Revenue	2,182,500	\$ 1,590,672.47	2,182,500
Expenditures			
4-9-100-0-100 Payroll Expense- W&S	400,000	\$ 373,049.95	388,190
4-9-100-0-180 Training - W&S	2,000	\$ 247.50	2,000

4-9-100-0-210 Subscriptions & Membershi	500		500
4-9-100-0-220 Recruiting - W&S	-		-
4-9-100-0-230 Travel - W&S	-		-
4-9-100-0-240 Insurance - W&S	-		-
4-9-100-0-270 Telephone - W&S	9,000	\$ 4,266.22	9,000
4-9-100-0-280 Audit Fees - W&S	-		-
4-9-100-0-300 Building R&M - W&S	5,000	\$ 5,037.29	5,000
4-9-100-0-320 Equipment R&M - W&S	5,000	\$ 3,544.04	10,000
4-9-100-0-340 Contract Services - W&S	60,000	\$ 29,230.77	60,000
4-9-100-0-350 Utilidor/Piped Services R	50,000	\$ 33,650.00	50,000
4-9-100-0-380 Donated Services - W&S	-		-
4-9-100-0-500 Materials - W&S	70,000	\$ 48,743.72	70,000
4-9-100-0-550 Office Eqp - W&S	-		-
4-9-100-0-580 Safety - W&S	-	\$ 267.44	-
4-9-100-0-600 Power - W&S	177,350	\$ 130,090.83	177,350
4-9-100-0-620 Heating Fuel - WTP	180,000	\$ 84,475.95	180,000
4-9-100-0-640 Vehicle Fuel - W&S	12,000	\$ 9,525.14	12,000
4-9-100-0-650 Vehicle R&M - W&S	5,000	\$ 2,465.40	5,000
4-9-100-0-700 Doubtful Utilities - W&S	-		-
4-9-100-0-900 Capital Purchases - WS		\$ 116,793.77	
4-9-100-0-905 Capital Purchases Contra - WS			
4-9-100-0-965 Water (Bleed Meter) - W&S	60,000	\$ 16,172.50	60,000
Cost of Quarry Material	-		-
4-9-100-0-995 Indirect General Admin -	100,000		100,000
4-9-100-0-360 Lagoon Maintenance	20,000		20,000
Operational Contingency			100,000
Total for Expenditures	1,155,850	\$ 857,560.52	1,249,040
Surplus (Deficit)	1,026,650	\$ 733,111.95	933,460

Town of Norman Wells
Capital Budget 2021
Capital Plan 2021-2026

Funding Source	2021					2022				
	CPI	Cap Res	Gas Tax	Other	ICIP	CPI	Cap Res	Gas Tax	ICIP	
Opening balance	\$ 909,000.00	\$ 584,085.27	\$ 4,244,723.89		\$ 1,725,000.00	\$ 263,000.00	\$ 584,085.27	\$ 4,850,723.89	\$ -	
Annual Allocation	\$ 869,000.00	\$ -	\$ 606,000.00	\$ 2,370,000.00	\$ -	\$ 869,000.00	\$ -	\$ 606,000.00	\$ -	
Total Funds Available	\$ 1,778,000.00	\$ 584,085.27	\$ 4,850,723.89	\$ 2,370,000.00	\$ 1,725,000.00	\$ 1,132,000.00	\$ 584,085.27	\$ 5,456,723.89	\$ -	
Project Name	Project Cost									
Chipseal Project	\$ 1,500,000.00	\$ 375,000.00		\$ 1,125,000.00						
Fire Hydrant Valve and box Replacement	\$ 50,000.00	\$ 50,000.00			\$ 1,125,000.00					
Roadway and Drainage Upgrades	\$ 1,500,000.00	\$ 375,000.00								
New Bay Doors - Fire Department	\$ 50,000.00	\$ 50,000.00								
Washer Extractor - Fire Department	\$ 8,000.00					\$ 8,000.00				
Exhaust System - Fire Department	\$ 40,000.00					\$ 40,000.00				
Fire Truck	\$ 500,000.00	\$ 250,000.00				\$ 250,000.00				
Landfill Crusher Project	\$ 150,000.00		\$ 150,000.00		\$ 600,000.00					
Water Plant Heating System	\$ 250,000.00									
Website	\$ 30,000.00			\$ 30,000.00						
Bobcat	\$ 80,000.00		\$ 80,000.00							
Playground Sand	\$ 40,000.00	\$ 40,000.00								
Signage	\$ 20,000.00			\$ 15,000.00						
Roads & Storm Drainage Plan	\$ 375,000.00			\$ 1,200,000.00						
Expenditure Total	\$ 1,500,000.00	\$ 1,515,000.00	\$ -	\$ 2,370,000.00	\$ 1,725,000.00	\$ 298,000.00	\$ -	\$ -	\$ -	
Closing balances	\$ 263,000.00	\$ 584,085.27	\$ 4,620,723.89	\$ -	\$ -	\$ 834,000.00	\$ 584,085.27	\$ 5,456,723.89	\$ -	

2023					2024					2025				
CPI	Cap Res	Gas Tax	ICIP		CPI	Cap Res	Gas Tax	ICIP		CPI	Cap Res	Gas Tax	ICIP	
\$ 834,000.00	\$ 584,085.27	\$ 5,456,723.89	\$ -		\$ 1,703,000.00	\$ 584,085.27	\$ 6,062,723.89	\$ -		\$ 2,572,000.00	\$ 584,085.27	\$ 6,668,723.89	\$ -	
\$ 869,000.00		\$ 606,000.00			\$ 869,000.00		\$ 606,000.00			\$ 869,000.00		\$ 606,000.00		
\$ 1,703,000.00	\$ 584,085.27	\$ 6,062,723.89	\$ -		\$ 2,572,000.00	\$ 584,085.27	\$ 6,668,723.89	\$ -		\$ 3,441,000.00	\$ 584,085.27	\$ 7,274,723.89	\$ -	
\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	
\$ 1,703,000.00	\$ 584,085.27	\$ 6,062,723.89	\$ -		\$ 2,572,000.00	\$ 584,085.27	\$ 6,668,723.89	\$ -		\$ 3,441,000.00	\$ 584,085.27	\$ 7,274,723.89	\$ -	