

## **Budget 2020: New Decade, New Directions**

The Town of Norman Wells Mission is:

***To ensure that everybody in the Town of Norman Wells has the opportunity to succeed, raise a family and stay long term.***

***This will be accomplished by ensuring that Norman Wells...***

- ***Is a clean, growing community with good jobs***
- ***Has quality, accessible healthcare and education***
- ***Maintains its role as the hub of the Sahtu therefore we need quality facilities here***

This approved annual budget serves as the foundation for the Town's financial plan and assists in control of the financial stability and health of our municipal government. This is a balanced budget; revenues equal expenditures. Town Council has approved the budget within the context of the goals outlined in the Strategic Plan

### **GOAL #1**

***Create a strong organizational environment that supports and values its employees, thereby ensuring that the organization will be ready and able to respond to the needs of the community.***

Budget 2020 assures a full staff component of trained, experienced personnel as well as opportunities for succession planning for the organization. This will provide consistency of organizational knowledge in the organization over time.

### **GOAL #2**

***Support and promote a strong, dynamic, and innovative local economy.***

The budget is an annual financial plan for the Town of Norman Wells. It specifies the level of municipal services to be provided in the coming year and the resources, including personnel positions, capital expenditures, and operating expenditures needed to provide those services.

Mayor and Council have approved Budget 2020 based on the previous years' budget/actual expenditure trends and amended based on new initiatives or discontinued/non-recurring initiatives.

The Town of Norman Wells, like many communities in our region and throughout the North is facing fiscal challenges as a result of a changing industrial base, global markets and climate

change impacts. The Town's goal is to provide top level service while maintaining its focus on keeping Norman Wells an affordable option for both citizens and stakeholders.

This budget takes the following into consideration:

- Continue the development of a "customer-driven" organizational culture among the staff
- Strengthen the relationship between Council and the community through more effective communication strategies with the community through enhanced public awareness and public education programs
- Meet the service provision and service level demand of community members while ensuring the most cost effective delivery of those services understanding the fact that inflation impacts the cost of doing business and the value of the dollar the Town has to spend
- Continue to seek alternative private and public funding sources to procure equipment, improve internal operations, enhance service delivery and accomplish municipal projects
- The need to enhance advocacy efforts by Council and the various sub-committees
- The need to plan for and look after the future needs of the Town with solid planning and reserve dedication

### Budget 2020: New Decade, New Directions Highlights

We receive our **Revenues** from the following sources:

Taxes: \$3,624,655.00 with a Mill Rate increase to Hydrocarbon Industrial Mill Rate and Pipeline Mill Rate of \$521,123.00

Formula funding (per capita transfer from GNWT): \$1,171,000.00

Canadian Public Infrastructure Fund (CPIF): \$869,000.00/year

Gas Tax: \$606,000.00/year

Grants in Lieu: \$137,009.00

Interest (banks): \$70,000.00

Recreation GNWT grants: \$58,000.00

Recreation, other sources: \$350,900.00

Other GNWT: \$57,500.00

Water & Sewer subsidy: \$913,000.00

Water Rates: \$1,341,720.00 with a 6% increase totalling \$57,120.00

- Utility costs are for a fully operational Level 2 treatment plant for 2000 users
- This is a highly regulated service area which commits us to a high cost service level to operate
- This budget attempts to mitigate the impact of operational cost increases to residential users while managing our deficits in water and sewer
  - Deficit without increase \$208,750.00
  - Deficit with the approved 6% increase \$151,630
- Based on an average monthly household consumption of 8000L or 8m<sup>3</sup>:

<b><u>Currently</u></b>	<b><u>With Increase</u></b>
<b>Residential: \$72.32</b>	<b>\$76.32</b>
<b>Industrial/commercial: \$224.00</b>	<b>\$237.44</b>
<b>Camps: \$224.00</b>	<b>\$237.44</b>
<b>Government: \$290.00</b>	<b>\$290.00*</b>

The average household in Norman Wells will see a \$4.00 per month increase in their water bill.

\*Government rate calculation based on prescribed rate

### Capital Budget Highlights

Project	Project Cost
5 Ton Dump Truck	\$150,000.00
Fire Hydrant Valve & Box Replacement	\$50,000.00
Utility Terrain Vehicle	\$26,000.00
Roadway and Drainage Upgrades	1,500,000.00
Fire Hall – New Bay Doors	40,000.00
Fire Hall – Washer Extractor	8,000.00

### Points of Note

1. Investment in a new Community Plan which will in partnership with all community members, residents, business and industry determine the direction we wish our community to grow into the future. This will be a highly inclusive process which will be open to all community input.
2. The Town will work in partnership with our contractors. The Town will be responsible for ongoing upkeep and maintenance while our contractors will manage larger projects. Winter snow plowing of roads will continue to be managed by our contractors.
3. A funded beautification and clean-up function by which the Town will lead by example. Initial priority will be the Couturier lot.
4. Recreation has added a Parks, Playgrounds and Green Spaces function.
5. The Landfill will be a priority area of focus in 2020. It requires immediate remediation and has capacity needs. We ask the community to work with us as we move forward with implementing the necessary changes to our solid waste management processes.
6. Fire Truck replacement and Exhaust System for Fire Hall have been identified as future capital budget expenses the Town must plan for.

## The Future

The Town is responsible for the ongoing care of our many community facilities. Administration is completing the population of an Asset Management Chart which will tell us what the replacement needs of these assets are. With this information the Town will be able to dedicate appropriate amounts to relevant reserves.

Town reserves are presently unfunded; therefore funding them is a priority in order to plan financially for the future. The priority areas for dedicated reserves are as follows:

- Landfill reserve
- Quarry reserve
- Water and sewer reserve
- Equipment reserve
- Building replacement reserve

Council has at this time placed \$600,000.00 in a General Reserve and will determine the funding amounts per reserve once the Asset Management Chart has been populated.

### Advocacy Efforts

The Town is committed to improving the quality of life for the community of Norman Wells. As such, it is undertaking advocacy efforts to address the cost of living for our community through engaging in discussions around the cost of air travel, fuel pricing, and groceries.

In addition to the Regular Council meetings, the Town will be scheduling monthly Committee of the Whole meetings. These meetings will have a rolling agenda that will be published and the public will be welcome to participate in them.

**2020 Operational Budget  
Town of Norman Wells**

	<b>Revenues</b>	<b>Expenditures</b>	<b>Surplus (Deficit)</b>
<b>General Administration</b>	5,374,014	2,605,311	2,768,703
<b>Protective Services</b>	27,500	444,750	(417,250)
<b>Public Works</b>	106,349	1,745,600	(1,639,251)
<b>Quarry</b>	413,807	154,500	259,307
<b>Recreation</b>	358,788	1,062,800	(704,012)
<b>Land Department</b>	153,650	269,516	(115,866)
<b>Surplus (Deficit)</b>	<b>6,434,108</b>	<b>6,282,478</b>	<b>151,630</b>

**2020 Operational Budget  
Town of Norman Wells**

<i>Water and Sewer</i>	2,264,220	2,415,850	<i>(151,630)</i>
<i>Surplus (Deficit)</i>			<i>(151,630)</i>

**Approved by Council December 3rd, 2019 by Motion No. 19-24-03**

## General Administration

(Nov 29-19)

	2019 Actuals YTD	2020 Budget
<b>Property Taxes</b>		
2-7-200-0-100 Residential	258,200	258,000
2-7-200-0-110 Commercial	175,827	176,000
2-7-200-0-120 Undeveloped Commercial	12,220	12,220
2-7-200-0-130 Industrial	128,572	130,000
2-7-200-0-140 Undeveloped Industrial	28,525	28,500
2-7-200-0-150 Pipeline	475,331	575,982
2-7-200-0-160 Hydrocarbon Industrial	2,004,157	2,426,142
2-7-200-0-170 Institutional	718	804
2-7-200-0-180 Recreational	1,624	1,819
2-7-200-0-190 Aviation	13,560	15,188
Total for Property Taxes	<u>3,098,735</u>	<u>3,624,655</u>
<b>Grants in Lieu</b>		
2-7-200-0-220 Federal Government	31,822	31,800
2-7-200-0-230 NWT Power Corporation	5,444	5,444
2-7-200-0-240 CBC	765	765
2-7-200-0-250 Government of the NWT	-	99,000
Total for Grants in Lieu	<u>38,031</u>	<u>137,009</u>
<b>School Taxes</b>		
2-7-200-0-280 General Public School Tax	663,383	500,000
Net School Tax Payable	(672,252)	(485,000)
2-7-200-0-290 GIL of School Taxes	-	-
Total for School Taxes	<u>(8,869)</u>	<u>15,000</u>
Total Revenue from Property	<u>3,127,896</u>	<u>3,776,664</u>
<b>Other Revenues</b>		
2-7-200-0-300 House Rental	16,684	20,000
2-7-200-0-320 2% School Commissions	-	10,000
2-7-200-0-490 Other	325	120,000
2-7-200-0-500 Formula Funding	1,041,000	1,171,000
2-7-200-0-510 Insurance Subsidy - GNWT	-	-
2-7-200-0-590 Other Grants - GNWT	(352)	57,500
2-7-200-0-595 Other Grants - Federal	1,436,579	34,250
2-7-200-0-600 Interest	22,019	1,500
2-7-200-0-605 Interst on Reserves	84,462	68,850
2-7-200-0-610 Interest - Accts. Recv.	-	-
2-7-200-0-700 Tax Interest and Penalties	34,760	5,550
2-7-200-0-760 Business Licenses	7,495	8,000
2-7-200-0-790 Lottery Fees	545	700



2-7-200-0-995 Indirect Administration	-	100,000
Total for Other Revenues	2,643,518	1,597,350
<b>Total General Revenue</b>	<b>5,771,415</b>	<b>5,374,014</b>

**Council**

2-9-100-0-100 Honorariums Payroll Expense - Mayor	21,147	21,000
2-9-100-0-230 Travel - Mayor	16,483	15,000
2-9-100-0-500 Materials - Mayor	1,033	1,000
2-9-100-1-100 Honorariums Payroll Expense - Council	92,683	93,000
2-9-100-1-230 Travel - Council	31,914	45,000
2-9-100-1-380 Donations - Council	31,337	30,000
2-9-100-1-500 Materials - Council	9,171	1,000
2-9-100-1-530 E.M.O. - Council	1,431	1,500
rec committee	-	3,000
lands/planning committee	-	3,000
Economic Dev Committee	-	3,000
<b>Total for Council</b>	<b>205,199</b>	<b>216,500</b>

**Administration**

2-9-200-0-100 Payroll Expense - Admin	430,278	630,000
Transfer from lands		25,259
2-9-200-0-180 Training - Admin	10,110	10,000
2-9-200-0-200 Advertising - Admin	3,061	3,200
2-9-200-0-210 Subscriptions & Membershi	16,547	16,500
2-9-200-0-215 Accounting Software	16,307	150,000
2-9-200-0-220 Recruiting Expenses - Adm	(4,298)	1,000
Travel - Other Organizations		80,000
2-9-200-0-230 Travel - Admin	29,487	15,000
2-9-200-0-240 Insurance - Admin	108,589	110,000
2-9-200-0-245 WCB - Admin	(29,177)	60,000
2-9-200-0-250 IT Services - Admin	16,416	20,000
2-9-200-0-260 Postage - Admin	4,382	3,100
2-9-200-0-270 Telephone - Admin	25,909	20,000
2-9-200-0-280 Audit Fees - Admin	129,885	40,000
2-9-200-0-290 Legal Fees - Admin	113,163	100,000
2-9-200-0-300 Building R&M - Admin	410	1,000
2-9-200-0-340 Contract Services	207,413	100,000
2-9-200-0-390 Miscellaneous - Admin	112	250
2-9-200-0-500 Materials - Admin	18,525	30,000
2-9-200-0-550 Office Equipment - Admin	20,737	20,000
2-9-200-0-580 Safety - Admin	-	-
2-9-200-0-600 Power - Admin	13,206	15,250
2-9-200-0-620 Heat - Admin	8,414	13,700
2-9-200-0-640 Vehicle Fuel - Admin	3,433	3,500
2-9-200-0-650 Vehicle R&M - Admin	4,531	2,000
2-9-200-0-910 Equipment Replacement Res	-	-

2-9-200-0-965 Water - Admin	2,483	2,000
2-9-200-0-997 Trsfr to W&S from Gen Op	-	-
Total for Administration	<u>1,149,923</u>	<u>1,471,759</u>

***Fiscal***

2-9-290-0-380 Senior Citizens Tax Relie	-	7,900
2-9-290-0-700 Doubtful Accounts(Recover	-	-
2-9-290-0-720 Bank Service Charges	17,551	50,000
2-9-290-0-740 Interest on Debentures	-	-
2-9-290-0-880 Debenture Payment	-	-
2-9-290-0-910 Equipment Replacement Res	-	-
2-9-290-0-920 Diversification Reserve	-	-
2-9-290-0-930 Environmental Reserve	-	-
2-9-290-0-940 General Reserve		600,000
Operational Contingency Reserve		259,152
2-9-290-0-950 Gas Tax Reserve	-	-
2-9-290-0-955 Public Infrastructure Res	-	-
2-9-290-0-997 Trsfr to W&S Op. fr Gen.	-	-
Total for Fiscal	<u>17,551</u>	<u>917,052</u>

Total General Admin Expenses	<u>1,372,674</u>	<u>2,605,311</u>
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General Admin - Surplus (Deficit)	<u>4,398,741</u>	<u>2,768,703</u>
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### **Protective Services**

	(Nov 29-19) 2019 Actuals YTD	2020 Budget
Revenue		-
Enbridge Grant		7,500
2-7-300-0-760 Fines, Licence & Insurance	230	20,000
Total for Revenue	230	27,500
Expenditures		
<b>Animal Control</b>		
2-9-300-0-100 Salaries - Animal Control	6,000	18,000
2-9-300-0-150 CPP - Animal Control	-	-
2-9-300-0-160 EI - Animal Control	-	-
2-9-300-0-170 Group Ins - Animal Control	-	-
2-9-300-0-340 Contract Services - Bylaw	-	-
2-9-300-0-500 Materials - Animal Control	1,509	1,500
<b>Fire Department</b>		
2-9-320-0-100 Honorarium Payroll Expense - FD Insurance	81,870	200,000
2-9-320-0-180 Training - FD	-	-
2-9-320-0-180 Training - FD	10,183	20,000
2-9-320-0-270 Telephone - FD	6,405	8,100
2-9-320-0-300 Building R&M - FD	602	5,000
2-9-320-0-320 Equipment R&M - FD	23,940	47,500
2-9-320-0-500 Materials - FD	9,624	15,000
2-9-320-0-510 Station Wear - FD	324	5,000
2-9-320-0-520 Protective Clothing - FD	-	12,000
2-9-320-0-530 Fire Prevention - FD	3,300	3,000
2-9-320-0-550 Protective Equipment - FD	790	45,000
2-9-320-0-560 Communication - FD	3,215	3,650
2-9-320-0-600 Power - FD	14,260	18,000
2-9-320-0-620 Heat - FD	16,978	21,000
2-9-320-0-640 Fuel Vehicle - FD	984	7,000
2-9-320-0-650 Vehicle R&M - FD	923	10,000
2-9-320-0-910 Equipment Replacement Res	-	-
2-9-320-0-965 Water - FD	25,062	5,000
Total for Expenditures	205,968	444,750
Surplus (Deficit)	(205,738)	(417,250)

## **Public Works**

(Nov 29-19)

	<b>2019 Actuals YTD</b>	<b>2020 Budget</b>
<b>Public Works</b>		
Expenditures		
2-9-400-0-100 Payroll Expense - PW	276,980	<b>529,692</b>
2-9-400-0-180 Training - PW	428	<b>10,000</b>
2-9-400-0-230 Travel - PW	1,713	<b>6,000</b>
2-9-400-0-270 Telephone - PW	3,026	-
2-9-400-0-300 Building R&M - PW	8,467	<b>10,000</b>
2-9-400-0-310 Staff Housing - PW	47,631	<b>15,000</b>
2-9-400-0-340 Equipment R&M - PW	8,367	<b>10,000</b>
2-9-400-0-500 Materials - PW	7,924	<b>15,000</b>
2-9-400-0-520 Safety - PW	(101)	<b>10,000</b>
2-9-400-0-550 Equipment - PW	589	<b>25,000</b>
2-9-400-0-640 Vehicle Fuel - PW	13,140	<b>18,000</b>
2-9-400-0-650 Vehicles R&M - PW	5,296	<b>8,000</b>
2-9-400-0-900 Capital Purchasing-PW	155,500	
2-9-400-0-905 Capital Purchase Contra - PW	(155,500)	
2-9-400-0-910 Equipment Replacement Res	-	
2-9-400-0-965 Utility Services- PW	18,525	<b>32,908</b>
Total for Expenditures	<u>391,984</u>	<u><b>689,600</b></u>

## **Road Maintenance**

Expenditures		
2-9-420-0-340 Grading - Roads	22,755	<b>19,000</b>
2-9-420-0-345 Sweeping Roads	1,740	<b>10,000</b>
2-9-420-0-350 Sanding - Roads	30,700	<b>40,000</b>
2-9-420-0-355 Snow Clearing - Roads	66,806	<b>85,000</b>
2-9-420-0-360 Road Maintenance -Roads	40,025	<b>50,000</b>
2-9-420-0-370 Docks/Marinas - Roads	2,070	<b>6,000</b>
2-9-420-0-500 Dust Control - Roads	277,579	<b>220,000</b>
2-9-420-0-510 Culverts - Roads	30,495	<b>50,000</b>
2-9-420-0-520 Street Signs - Roads	89	<b>7,000</b>
2-9-420-0-540 Town Beautification Roads	3,173	<b>15,000</b>
2-9-420-0-600 Street Lighting - Roads	39,860	<b>55,000</b>
2-9-420-0-970 Quarry Materials - Roads	-	-
Total for Expenditures	<u>515,292</u>	<u><b>557,000</b></u>

**Environmental Health**

## Revenue

2-7-440-0-300 Garbage Fees	92,650	<b>103,205</b>
2-7-440-0-965 Garbage Fees - Town	2,550	<b>3,144</b>
Total for Revenue	95,200	<b>106,349</b>

## Expenditures

2-9-440-0-320 Garbage Bin R&M	2,800	<b>50,000</b>
2-9-440-0-340 Garbage Collection	84,842	<b>117,000</b>
2-9-440-0-350 Solid Waste Site Manageme	80,565	<b>225,000</b>
2-9-440-0-360 Landfill Study	-	<b>12,000</b>
2-9-440-0-370 Cemetery Maintenance	2,910	<b>30,000</b>
vegetation management		<b>65,000</b>
2-9-440-0-700 Site Restoration	-	-
2-9-440-0-970 Quarry Materials - Enviro	-	-
Total for Expenditures	171,117	<b>499,000</b>

Environmental Health - Surplus (Deficit) (75,917) **(392,651)**

Public Works - Surplus (Deficit) (391,984) **(689,600)**

Roads - Surplus (Deficit) (515,292) **(557,000)**

**Total - Surplus (Deficit)** (983,192) **(1,639,251)**

**Quarry****(Nov 29-19)**

	<b>2019 Actuals YTD</b>	<b>2020 Budget</b>
<b>Revenue</b>		
2-7-480-0-300 Quarry Sales	<b>271,013</b>	<b>341,184</b>
2-7-480-0-340 Scale Operating Fee	-	<b>22,449</b>
2-7-480-0-969 Scale Operating Fee to To	-	<b>7,853</b>
2-7-480-0-970 Quarry Sales to Town	-	<b>42,321</b>
<b>Total for Revenue</b>	<b>271,013</b>	<b>413,807</b>
<b>Scale Operating Expenditures</b>		
2-9-480-0-100 Payroll Expense - Quarry	<b>49,909</b>	
2-9-480-0-270 Telephone - Quarry	-	-
2-9-480-0-300 Quarry Maintenance	-	<b>20,000</b>
2-9-480-0-310 Building R&M - Quarry	<b>89</b>	<b>13,000</b>
2-9-480-0-500 Materials - Quarry	<b>64</b>	<b>3,000</b>
2-9-480-0-600 Power - Quarry	<b>2,515</b>	<b>4,400</b>
2-9-480-0-620 Heat	<b>3,627</b>	<b>3,500</b>
2-9-480-0-940 Equipment R&M - Quarry	<b>98</b>	<b>10,000</b>
2-9-480-0-965 Water - Quarry	<b>945</b>	<b>600</b>
<b>Total for Scale Operating Expenditures</b>	<b>7,339</b>	<b>54,500</b>
<b>Other Expenditures</b>		
	-	-
2-9-480-0-400 Cost of Materials	<b>20,950</b>	<b>100,000</b>
2-9-480-0-410	-	-
2-9-480-0-600	-	-
2-9-480-0-620	-	-
2-9-480-0-760 Esker Road Development	-	-
2-9-480-0-940 Equipment R&M - Quarry	-	-
2-9-480-0-950 To Restoration Reserve	-	-
2-9-480-0-970 Quarry Material - Quarry	-	-
2-9-480-0-995 Indirect Admin Fee - Quar	-	-
<b>Total for Other Expenditures</b>	<b>20,950</b>	<b>100,000</b>
<b>Surplus (Deficit)</b>	<b>242,724</b>	<b>259,307</b>

## Recreation

(Nov 29-19)

2019 Actuals  
YTD

2020  
Budget

### Recreation Administration

#### Revenue

2-7-600-0-560 Other GNWT- Rec	62,728	7,000
2-7-600-0-860 Other Revenue - Rec	84,206	120,000
2-7-600-3-500 Contribution Agreement -	13,500	37,000
2-9-600-0-520 Staff house		12,900
Total for Revenue	<u>160,434</u>	<u>176,900</u>

#### Expenditures

2-9-600-0-100 Payroll Expense - Rec	249,083	352,000
2-9-600-0-180 Training - Rec	1,395	7,000
2-9-600-0-210 Subscriptions & Membershi	599	1,000
2-9-600-0-220 Recruitment - Rec	2,317	200
2-9-600-0-225 Staff Housing		6,000
2-9-600-0-230 Travel - Rec	9,908	5,000
Community Wellbeing joint partnership		20,000
Insurance	-	-
2-9-600-0-260 Postage - Rec	-	-
2-9-600-0-270 Telephone - Rec	1,085	1,800
2-9-600-0-300 Building R&M - Rec	-	7,500
2-9-600-0-340 Clinics - Rec	-	-
2-9-600-0-500 Materials - Rec	3,543	3,000
2-9-600-0-510 Program Materials - Rec	14,911	16,000
2-9-600-0-520 Special Events - Rec	23,977	5,000
2-9-600-0-525 Canada Day - Rec	4,403	8,000
2-9-600-0-580 Safety - Rec	174	3,000
2-9-200-0-530 Black Bear Jamboree	-	25,000
2-9-600-0-590 Spring Fling - Rec	4,734	5,000
2-9-600-0-640 Vehicle Fuel - Rec	2,255	3,000
2-9-600-0-650 Vehicle R&M - Rec	4,848	5,000
2-9-600-0-910 To Equipment Replacement	-	-
2-9-200-0-380 Donated Services - Admin	-	-
2-9-600-3-550 Equipment - Sport Funding	-	1,000
2-9-600-3-790 Travel - Sport Funding	9,000	14,000
Total for Expenditures	<u>332,232</u>	<u>488,500</u>

Rec Admin - Surplus (Deficit)

(171,798)      (311,600)

### Pool

#### Revenue

2-7-610-0-300 Pool Lesson Fees	-	-
2-7-610-0-310 Pool Passes	-	-
2-7-610-0-560 Other Funding - Pool	-	60,000
2-7-610-0-940 Transfer from Capital - P	-	-
Total for Revenue	<u>-</u>	<u>60,000</u>

<b>Expenditures</b>		
2-9-610-0-100 Payroll Expenses - Pool	44,735	46,000
2-9-610-0-180 Training - Pool	-	1,000
2-9-610-0-220 Recruitment - Pool	2,617	3,000
2-9-610-0-230 Travel - Pool	2,883	4,000
2-9-610-0-270 Telephone - Pool	-	1,200
2-9-610-0-275 Staff Housing - Pool	-	1,000
2-9-610-0-300 Buildings R&M - Pool	22,231	20,000
2-9-610-0-320 Equipment R&M - Pool	188	1,000
2-9-610-0-500 Materials - Pool	1,360	2,000
2-9-610-0-590 Swim Meet - Pool	10,254	13,000
2-9-610-0-600 Power - Pool	6,791	7,000
2-9-610-0-620 Heat - Pool	5,774	10,000
2-9-610-0-965 Water - Pool	-	4,000
<b>Total for Expenditures</b>	<b>96,832</b>	<b>113,200</b>
<b>Pool - Surplus (Deficit)</b>	<b>(96,832)</b>	<b>- (53,200)</b>

**Arena**

Revenue	-	
Other Arena Funding		50,000
2-7-620-0-300 Sponsorship	-	2,000

**Expenditures**

2-9-620-0-270 Telephone - Arena	3,720	6,000
2-9-620-0-300 Building R&M - Arena	21,317	20,000
2-9-620-0-320 Equipment R&M - Arena	67,910	3,000
2-9-620-0-500 Materials - Arena	7,848	6,000
2-9-620-0-550 Equipment - Arena	-	14,000
2-9-620-0-600 Power - Arena	33,532	50,000
2-9-620-0-620 Heat - Arena	55,938	70,000
2-9-620-0-965 Water - Arena	4,817	4,500
2-9-620-0-970 Quarry Materials - Arena	-	2,000
<b>Total for Expenditures</b>	<b>195,081</b>	<b>175,500</b>
<b>Arena - Surplus (Deficit)</b>	<b>(195,081)</b>	<b>- (123,500)</b>

**Fitness Centre**

Revenue		
2-7-630-0-300 Fitness Centre	9,943	15,000
<b>Total for Revenue</b>	<b>9,943</b>	<b>15,000</b>

**Expenditures**

2-9-630-0-300 Building R&M - FC	497	1,000
2-9-630-0-320 Equipment R&M - FC	-	1,000
2-9-630-0-500 Materials - FC	411	500
2-9-630-0-550 Equipment - FC	1,715	10,000
2-9-630-0-600 Power - FC	-	-
2-9-630-0-965 Water - FC	-	-
<b>Total for Expenditures</b>	<b>2,623</b>	<b>12,500</b>



Fitness Centre - Surplus (Deficit)	<u>7,321</u>	<u>2,500</u>
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***Curling Rink***

Revenue

2-7-640-0-300 Curling Club Rental	-	-
Total for Revenue	<u>-</u>	<u>-</u>

Expenditures

2-9-640-0-270 Telephone - Curling	-	-
2-9-640-0-300 Building R&M - Curling	103	3,000
2-9-640-0-500 Materials - Curling	-	500
2-9-640-0-600 Power - Curling	12,606	13,500
2-9-640-0-620 Heat - Curling	7,784	9,200
2-9-640-0-965 Water - Curling	2,016	3,000
Total for Expenditures	<u>22,508</u>	<u>29,200</u>

Curling Rink - Surplus (Deficit)	<u>(22,508)</u>	<u>(29,200)</u>
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***Community Hall***

Revenue

2-7-650-0-300 Community Hall Rentals	3,833	6,000
Total for Revenue	<u>3,833</u>	<u>6,000</u>

Expenditures

2-9-650-0-270 Telephone - Hall	1,336	2,000
2-9-650-0-300 Building R&M - Hall	257	15,000
2-9-650-0-320 Equipment R&M - Hall	375	1,500
2-9-650-0-500 Materials - Hall	-	1,000
2-9-650-0-600 Power - Hall	9,794	14,000
2-9-650-0-620 Heat - Hall	14,730	20,000
2-9-650-0-965 Water - Hall	27,833	17,000
Total for Expenditures	<u>54,325</u>	<u>70,500</u>

Community Hall - Surplus (Deficit)	<u>(50,492)</u>	<u>(64,500)</u>
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***Open Play Spaces***

Revenue	-	85,000
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Expenditures

2-9-660-0-300 Grounds R&M - Spaces	8,964	5,000
2-9-660-0-301 Jackfish Lake	-	25,000
2-9-660-0-320 Equipment R&M - Spaces	-	2,000
2-9-660-0-500 Materials - Spaces	15,325	3,000
2-9-660-0-510 Beautification		5,000
2-9-660-0-180 Training		3,000
Total for Expenditures	<u>24,288</u>	<u>43,000</u>

Open Play Spaces - Surplus (Deficit)	<u>(24,288)</u>	<u>42,000</u>
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**Church****Expenditures**

2-9-610-0-300 Bldg R&M - Church	-	3,000
2-9-670-0-600 Power - Church	9,809	16,000
2-9-670-0-620 Heat - Church	15,805	20,000
2-9-670-0-965 Water - Church	564	2,000
	<u>26,179</u>	<u>41,000</u>

Church - Surplus (Deficit)	<u>(26,179)</u>	<u>(41,000)</u>
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**Youth & Elder Centre**

## Revenue

2-7-680-0-500 GNWT Funding - Y&E	13,888	13,888
2-7-680-0-860 Other Revenue - Y&E	-	-
Total for Revenue	<u>13,888</u>	<u>13,888</u>

## Expenditures

2-9-680-0-100 Payroll Expense - Y&E	76,288	112,000
2-9-680-0-230 Travel - Y&E	1,802	-
2-9-680-0-270 Telephone - Y&E	2,175	2,200
2-9-680-0-300 Bldg R&M - Y&E	831	3,000
2-9-680-0-340 Contract Services - Y&E	-	-
2-9-680-0-500 Materials - Y&E	1,905	1,500
2-9-680-0-600 Power - Y&E	4,562	5,500
2-9-680-0-620 Heat - Y&E	2,802	3,000
2-9-680-0-965 Water - Y&E	1,335	1,200
Total for Expenditures	<u>91,700</u>	<u>128,400</u>

Youth & Elder Centre - Surplus (Deficit)	<u>(77,812)</u>	<u>(114,512)</u>
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**Daycare**

## Revenue

2-7-690-0-860 Other Rev. - Daycare	-	-
2-7-690-0-920 trsfr fr Div. Res - Op. D	-	-
Total for Revenue	<u>-</u>	<u>-</u>

## Expenditures

2-9-690-0-300 Building R&M - Daycare	-	-
2-9-690-0-600 Power - Daycare	185	-
2-9-690-0-620 Heat - Daycare	-	-
2-9-690-0-920 Trsfr Fr. Op to Div. Res.	-	-
2-9-690-0-965 Water - Daycare	-	-
Total for Expenditures	<u>185</u>	<u>-</u>

Daycare - Surplus (Deficit)	<u>(185)</u>	<u>-</u>
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Total Recreation - Surplus (Deficit)	<u>(657,855)</u>	<u>(693,012)</u>
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## **Water and Sewer**

	(Nov 29-19) 2019 Actuals YTD	2020 Budget
<b>Revenue</b>		
<b>Trucked Water</b>		
4-7-100-0-300 Commercial	158,558	190,800.00
4-7-100-0-320 Government	12,386	14,000.00
4-7-100-0-330 Industrial	20,882	24,380.00
4-7-100-0-340 Residential	120,466	142,040.00
4-7-100-0-360 Public Housing	13,755	15,000.00
4-7-100-0-370 GNWT	15,728	18,000.00
4-7-100-0-380 Water Only	5,347	6,000.00
4-7-100-0-385 Bulk Water	207,992	2,000.00
4-7-100-0-390 Camps	241,548	286,200.00
4-7-100-0-965 Trucked Water - Town	6,415	7,600.00
Total trucked	803,078	706,020
<b>Cost of Sales</b>		
4-9-100-0-400 Trucked Water - W&S	976,596	1,260,000
Total for Cost of Sales	976,596	1,260,000
Gross Margin	(173,519)	(553,980)
<b>Metered Revenue</b>		
4-7-100-0-400 Commercial	57,750	68,900.00
4-7-100-0-420 Government	40,229	45,000.00
4-7-100-0-430 Industrial	-	-
4-7-100-0-440 Residential	241,428	296,800.00
4-7-100-0-460 Public Housing	66,988	75,000.00
4-7-100-0-470 GNWT	56,217	70,000.00
4-7-100-0-966 Metered Water - Town	66,052	80,000.00
Total for Metered Revenue	528,664	635,700
<b>Other Revenue</b>		
4-7-100-0-490 Miscellaneous Fees	3,990	4,500
4-7-100-0-500 GNWT - W&S Subsidy	840,000	913,000
4-7-100-0-590 Fr Public Infra. Res.- W&	-	-
4-7-100-0-700 Penalties / Interest Char	(282)	5,000
4-7-100-0-940 Fr W&S Capital Reserve	-	-

4-7-100-0-997 Trsfr fr Gen Op to W&S Op	-	-
Total for Other Revenue	843,708	922,500
Total W & S Revenue	1,198,852	1,004,220
Expenditures		
4-9-100-0-100 Payroll Expense- W&S	258,460	400,000
4-9-100-0-180 Training - W&S	(122)	2,000
4-9-100-0-210 Subscriptions & Membershi	-	500
4-9-100-0-220 Recruiting - W&S	-	-
4-9-100-0-230 Travel - W&S	-	-
4-9-100-0-240 Insurance - W&S	-	-
4-9-100-0-270 Telephone - W&S	8,276	9,000
4-9-100-0-280 Audit Fees - W&S	-	-
4-9-100-0-300 Building R&M - W&S	(3,517)	5,000
4-9-100-0-320 Equipment R&M - W&S	-	5,000
4-9-100-0-340 Contract Services - W&S	56,942	60,000
4-9-100-0-350 Utilidor/Piped Services R	54,493	50,000
4-9-100-0-380 Donated Services - W&S	-	-
4-9-100-0-500 Materials - W&S	55,802	70,000
4-9-100-0-550 Office Eqp - W&S	-	-
4-9-100-0-580 Safety - W&S	200	-
4-9-100-0-600 Power - W&S	144,936	177,350
4-9-100-0-620 Heating Fuel - WTP	158,564	180,000
4-9-100-0-640 Vehicle Fuel - W&S	10,337	12,000
4-9-100-0-650 Vehicle R&M - W&S	3,931	5,000
4-9-100-0-700 Doubtful Utilities - W&S	-	-
4-9-100-0-900 Capital Purchases - WS	44,650	
4-9-100-0-905 Capital Purchases Contra - WS	(44,650)	
4-9-100-0-965 Water (Bleed Meter) - W&S	60,527	60,000
Cost of Quarry Material	-	-
4-9-100-0-995 Indirect General Admin -	-	100,000
4-9-100-0-360 Lagoon Maintenance		20,000
Total for Expenditures	808,829	1,155,850
Surplus (Deficit)	390,023	(151,630)

**Land Department**

**(Nov 29-19)**

**2019 Actuals  
YTD**

**2020  
Budget**

**REVENUES**

Lots sales	173	50,000
Land leases	26,791	25,000
Tax Certificates and Surveys	780	900
Development Permits	1,263	1,500
Canada Summer Jobs Grant	-	1,250
Lands Grants	-	75,000
<b>Total Revenues</b>	<b>29,006</b>	<b>153,650</b>

**EXPENDITURES**

Payroll Expense	100,972	134,875
Transfer to Administration	-	(25,259)
Lands Planning	-	60,000
Training	-	3,000
Travel	-	3,400
Land Assessment & Surveys	-	30,000
Land Development/Cleanup	-	50,000
Land Promotion	-	2,500
Legal Costs	263	6,000
Materials	358	5,000
<b>Total Expenditures</b>	<b>101,592</b>	<b>269,516</b>

<b>Surplus (Deficit)</b>	<b>(72,586)</b>	<b>(115,866)</b>
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Town of Norman Wells  
 Capital Budget 2020  
 Approved by Council Motion 19-24-04 December 3rd, 2019  
 Capital Plan 2020-2025

Project Name	Project Cost	2020/2021				2021/2022			
		CPI	Cap Res	Gas Tax	ICIP	CPI	Cap Res	Gas Tax	ICIP
Opening balance		\$ 909,000.00	\$ 584,085.27	\$ 4,244,723.89	\$ 1,125,000.00	\$ 1,279,000.00	\$ 584,085.27	\$ 4,850,723.89	\$ -
Annual Allocation		\$ 869,000.00	\$ -	\$ 606,000.00	\$ -	\$ 869,000.00	\$ -	\$ 606,000.00	\$ -
<b>Total Funds Available</b>		<b>\$ 1,778,000.00</b>	<b>\$ 584,085.27</b>	<b>\$ 4,850,723.89</b>	<b>\$ 1,125,000.00</b>	<b>\$ 2,148,000.00</b>	<b>\$ 584,085.27</b>	<b>\$ 5,456,723.89</b>	<b>\$ -</b>
CV 515 Series Dump Truck with Snow Plow	\$ 150,000.00			\$ 150,000.00					
Fire Hydrant Valve and box Replacement	\$ 50,000.00								
Utility Terrain Vehicle	\$ 26,000.00								
Roadway and Drainage Upgrades	\$ 1,500,000.00				\$ 1,125,000.00				
New Bay Doors - Fire Department	\$ 40,000.00								
Washer Extractor - Fire Department	\$ 8,000.00								
Exhaust System - Fire Department	\$ 40,000.00					\$ 40,000.00			
Fire Truck	\$ 500,000.00								
<b>Expenditure Total</b>		<b>\$ 499,000.00</b>	<b>\$ -</b>	<b>\$ 150,000.00</b>	<b>\$ 1,125,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing balances</b>		<b>\$ 1,279,000.00</b>	<b>\$ 584,085.27</b>	<b>\$ 4,700,723.89</b>	<b>\$ -</b>	<b>\$ 2,148,000.00</b>	<b>\$ 584,085.27</b>	<b>\$ 5,456,723.89</b>	<b>\$ -</b>

2022/2023				2023/2024				2024/2025			
CPI	Cap Res	Gas Tax	ICIP	CPI	Cap Res	Gas Tax	ICIP	CPI	Cap Res	Gas Tax	ICIP
\$ 2,148,000.00	\$ 584,085.27	\$ 5,456,723.89	\$ -	\$ 2,517,000.00	\$ 584,085.27	\$ 6,062,723.89	\$ -	\$ 3,386,000.00	\$ 584,085.27	\$ 6,668,723.89	\$ -
\$ 869,000.00		\$ 606,000.00		\$ 869,000.00		\$ 606,000.00		\$ 869,000.00		\$ 606,000.00	
\$ 3,017,000.00	\$ 584,085.27	\$ 6,062,723.89	\$ -	\$ 3,386,000.00	\$ 584,085.27	\$ 6,668,723.89	\$ -	\$ 4,255,000.00	\$ 584,085.27	\$ 7,274,723.89	\$ -
\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 500,000.00				\$ -				\$ -			
\$ 2,517,000.00	\$ 584,085.27	\$ 6,062,723.89	\$ -	\$ 3,386,000.00	\$ 584,085.27	\$ 6,668,723.89	\$ -	\$ 4,255,000.00	\$ 584,085.27	\$ 7,274,723.89	\$ -